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November 10, 2025

To Our Shareholders

TSUMURA & CO.

Notice Concerning Dividend from Surplus (Interim Dividend)

We are pleased to announce that the payment of the interim dividend for the 90th term (from April 1, 2025 to March 31, 2026) will be as follows at the Board of Directors meeting of TSUMURA & CO. (the “Company”) held today.

In accordance with the Articles of Incorporation of the Company, an interim dividend shall be paid as below to shareholders or registered pledgees of shares listed or recorded in the final register of shareholders as of September 30, 2025.

(1) Interim Dividend 68 yen per share

(2) Effective Date and Payment Start Date..... Friday, December 5, 2025