TSUMURA

R&D Briefing Session

December 4, 2025 TSUMURA &CO.

THE BEST OF NATURE AND SCIENCE

TSUMURA **Speakers**



Director Co-COO Kei Sugii



CFO and Head of Corporate CTO and Head of Research Management Division Kaoru Kobayashi



& Development Division Akihito Konda



Deputy Head of Research & Development Division Yukinori Katori



Deputy Head of Research & Development Division Jun Kosaka



Head of CMC Development Head of TSUMURA Kampo Research Laboratories Takahiro Toyoshima



Research Laboratories Yoshiki Ikeda



Head of TSUMURA Advanced Technology Research Laboratories Akinori Nishi



Head of International Pharmaceutical Planning Department Eriko Yamashita



Head of International Pharmaceutical Research Department Hiroshi Degami

TSUMURA

R&D Briefing Opening Remarks

CTO and Head of Research & Development Division Akihito Konda

THE BEST OF NATURE AND SCIENC

I am Konda. Thank you for your time today.

The Origin of Tsumura's Basic Corporate Philosophy

TSUMURA



Second President: Jusha Tsumura

"Kampo is prescientific, and as medical science advances and science and technology progresses, it will surely come to be elucidated scientifically."

Corporate Value

The Best of Nature and Science

Corporate Mission

To contribute to the unparalleled medical therapeutic power of the combination of Kampo medicine and Western medicine

By utilizing the characteristics of both traditional Kampo medicine and Western medicine, we aim to achieve well-being state (Cho-WA).



Mr. Keisetsu Otsuka

3

The basic philosophy of the TSUMURA Group consists of Corporate Value and Corporate Mission.

The Corporate Value, "The Best of Nature and Science," originates from the second-President, Jusha Tsumura's saying, "Kampo is prescientific, and as medical science advances and science and technology progresses, it will surely come to be elucidated scientifically," which is the starting point of the so-called "Scientific approach to Kampo."

Also, the Corporate Mission "To contribute to the unparalleled medical therapeutic power of the combination of Kampo medicine and Western medicine" is based on the origin being "By utilizing the characteristics of both traditional Kampo medicine and Western medicine, we aim to achieve well-being state (CHO-WA).," as stated by the eminent Kampo expert of the Showa era, Dr. Keisetsu Otsuka.

Agenda TSUMUA

1. The evolution and Vision of our company's R&D activities

2. Domestic Research & Development Activities

- -A New Challenge for the Treatment of Cardio-Renal Diseases Using Goreisan
- -Proposal of New "Treatment (of health issues)" Methods and Challenge in the Area of Pre-symptomatic Diseases (Disorder)

3. Research & Development Activities for Globalization

- -Efforts for TU-100 Development in the United States and Future Policies
- -Initiatives in Europe, ASEAN Regions, etc.

4

To embody this fundamental Corporate Philosophy, the long-term management Vision "Tsumura Vision 'Cho-WA' 2031" aims to expand the standardization of Kampo treatment and advance individualized Kampo treatment in the field of health treatment.

At the same time, we are challenging scientific elucidation in the field of presymptomatic diseases and disorders.

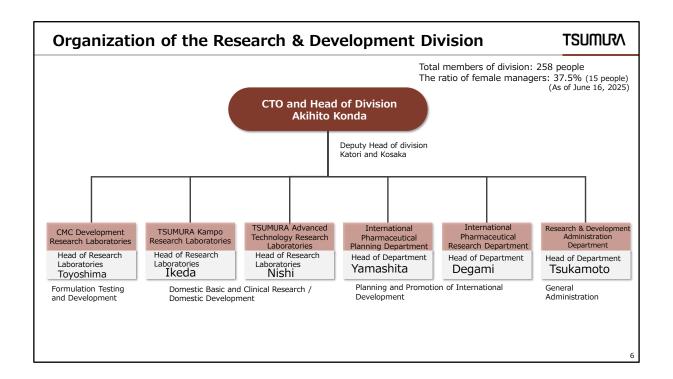
Furthermore, leveraging our accumulated know-how, we are considering global expansion.

Next, we will explain the progress of our company's research and development.

TSUMURA The Evolution and Vision of Our Company's R&D Activities Deputy Head of Research & Development Division Yukinori Katori

I'm Yukinori Katori from the Research & Development Division. It's a pleasure to be here today.

I will explain "The evolution and Vision of our company's R&D activities." Before entering the main topic, I will introduce the organization of our Research & Development Division and the background of the birth of prescription Kampo formulations.



Let me introduce the organization of the Research & Development Division. From the far right, the Research & Development Administration Department manages the business resources related to research and development across the company and monitors the progress of each research.

The International Pharmaceutical Research Department and the International Pharmaceutical Planning Department are responsible for the research and development for the internationalization of Kampo medicines.

Tsumura Advanced Technology Research Laboratories are challenging the fields of pre-symptomatic diseases and disorders and individualized medicine, while the Tsumura Kampo Research Laboratories are responsible for generating various types of evidence to contribute to the standardization of Kampo treatment.

Synthetic pharmaceuticals		Kampo Extract Preparations for Medical Use
✓ Development time: 10 to over 20 years.	1950	Preparation of Kampo Extract Preparations (Hosono Clinic, Kyoto)
✓ Cost: several tens to several hundreds of	1930	Establishment of the Japan Society of Oriental Medicine
billions of yen. ✓ Success rate: approximately 1 in 35,000.	1957	Commercialization of 31 Prescriptions (Kotaro Kampo Pharmaceutical) ** At the time when no distinction existed between medical and general formulations
Basic Research 2 to 3 years	1960	Crude drug in the Japanese Pharmacopoeia listed in the drug price list
	1963	Approval Standards for Kampo Extract Preparations Included in the "Pharmaceutical Manufacturing Guidelines"
Non-clinical Trials	1967	Three prescriptions listed in the Japanese Pharmacopoeia as decoction medicines
3 to 5 years	1967	Four Kampo extract preparations included in the drug price list (Kotaro Kampo Pharmaceutical)
Clinical Trials (Treatment	1975	Guide to General Kampo formulation (Ministry of Health and Welfare) Released
of health issues) 3 to 7 years	1976	"The inaugural year of Kampo extract preparations" - Tsumura: 33 prescriptions listed in the drug price list for the first time
Application and Review 1 to 2 years		utani (Former member of the Central Pharmaceutical Affairs Council's Kampo crude drug and Preparations Research Committee) sembling all of these, the inclusion of Kampo product price list would not have beer possible."

This slide summarizes the background of the birth of prescription Kampo formulations. On the left side of this slide, the general process of pharmaceutical development and the required time and costs are summarized.

On the other side, the history and other aspects of prescription Kampo formulations are summarized with reference to "The History of the Kampo Product Industry in Japan" by Professor Ichiro Arai, Vice President of Nihon Pharmaceutical University.

The advent of Kampo extract formulations dates to 1950.

This year marked the successful formulation of extracted products with various benefits, such as portability, unlike the traditional "Yuzai" or hot water decoction.

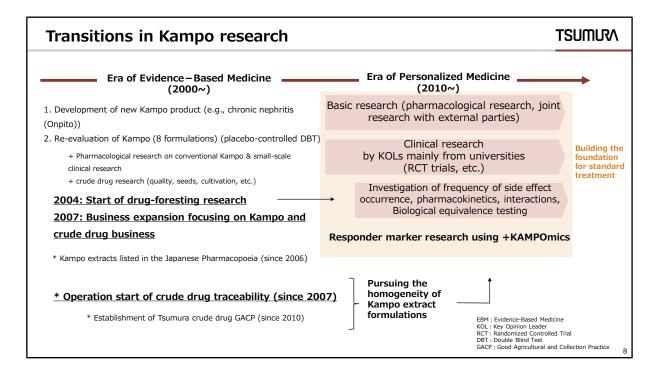
In the same year, the Japan Society for Oriental Medicine was established, and since then, Kampo products have been developed in various ways as one of the treatment methods used by physicians.

In 1963, the approval standards for Kampo extract products were listed in the "Pharmaceutical Manufacturing Guidelines," and in 1967, Kotaro Kampo Pharmaceutical had four Kampo extract prescriptions listed in the official drug price list.

Furthermore, in 1975, the Ministry of Health and Welfare at the time published guidelines for general Kampo formulation use, and since then, approval applications for prescription Kampo formulations have been proceeded based on these guidelines, with successive approvals and price listing being granted.

In particular, 1976 is referred to as the "first year of Kampo extract formulation," and at TSUMURA, 33 formulations were listed in the drug price list for the first time that year.

Dr. Kikutani, a former member of the Kampo and crude drug formulation investigation committee in the Central Pharmaceutical Affairs Council reflects, "The inclusion of prescription Kampo formulations in drug price listings would probably never have been possible without all these factors such as the technological development of Kampo extraction, the existence of the Kampo industry, social and medical backgrounds, the advancement of Kampo medicine research, the publication of pharmaceutical manufacturing guidelines, the establishment of 210 formulations, and charismatic figures such as Dr. Taro Takemi, the president of the Japan Medical Association, coming together,." I hope you'll understand that the listing of Kampo product prices was realized through the accumulation of various events and efforts.



From here, I will explain the transition and Vision of TSUMURA's R&D activities.

In the past, research and development mainly involved the development of new Kampo products and clinical research accompanying the reevaluation of Kampo formulations.

In addition, we have engaged in pharmacological research using existing prescription Kampo formulations, small-scale clinical research, and crude drug research.

As I mentioned earlier, in the development of new Kampo medicines under the review and approval standards based on chemical drugs, we experienced not only the difficulties in research, but also various challenges such as pharmaceutical administration aspects, for example, concepts of quality, efficacy, and safety in multi-component herbal medicines.

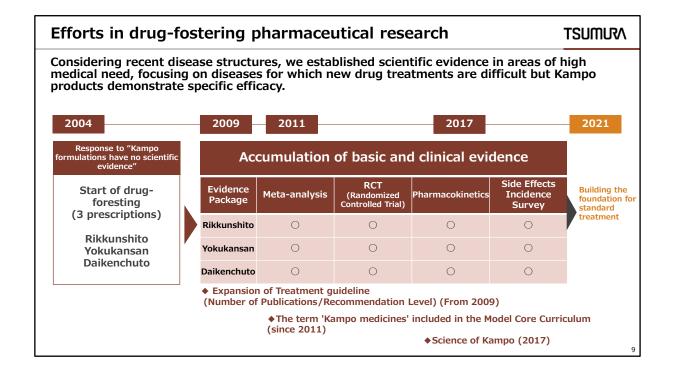
At that time, a primary reason why doctors did not use Kampo was that it has "no scientific evidence" to support it. To focus on solving those issues, we have been conducting drug-fostering research since 2004.

Regarding our efforts in drug-fostering research, in addition to in-house research, we engaged in clinical research led by KOLs and various safety studies.

Kampo extracts were listed in the Japanese Pharmacopoeia in 2006. The inclusion of Kampo extracts in the national official pharmacopoeia is highly significant, and as of now, 40 formulations have been listed.

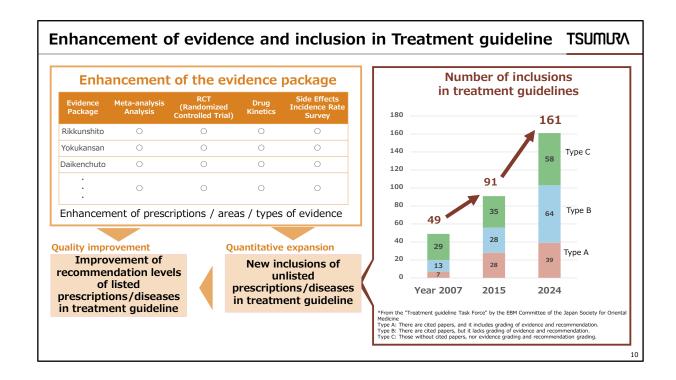
In addition, in order to achieve even greater uniformity in the quality of Kampo products composed of multiple ingredients, we at TSUMURA, have implemented crude drug traceability since 2007 and been operating TSUMURA crude drug GACP from 2010.

By pursuing uniformity in Kampo extract products in this way, the construction of evidence has gradually progressed.



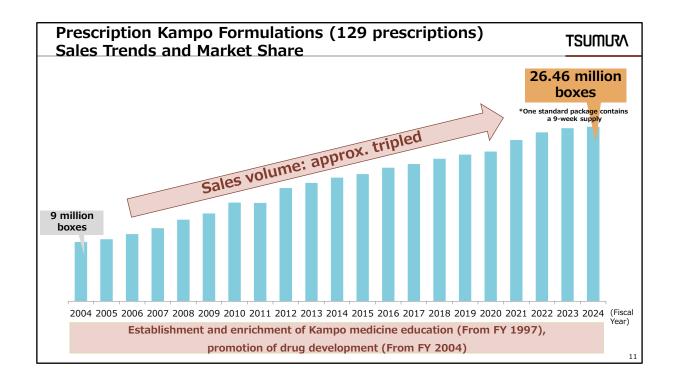
The definition of TSUMURA's drug-fostering research is shown here. As part of evidence accumulation, in addition to various efficacy evidence, we have also accumulated safety evidence, including a survey on the frequency of side effect occurrence involving approximately 3,000 cases.

Running parallel to these efforts, there have been expansions of the Treatment guideline, inclusion in the educational model and core curricula of medical schools, and the publication of "Science of Kampo", resulting in the establishment of foundation for the standard treatment based on these outcomes.



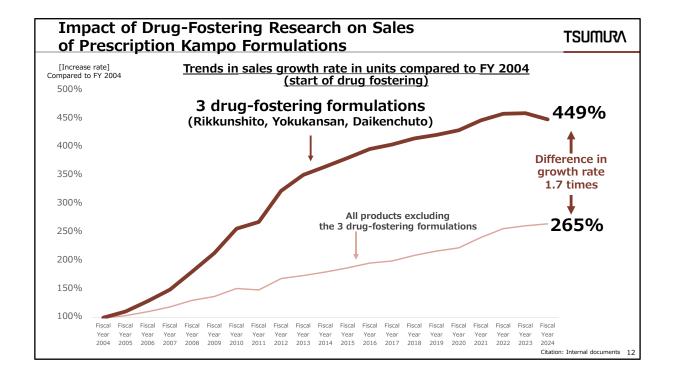
We have defined priority domains and key prescriptions, have been extensively accumulating diverse evidence, and have compiled it into an evidence package, providing information that supports its appropriate use.

As a result, the number of inclusions in treatment guidelines increased from 49 in 2007, when the survey began, to 91 in 2015, and most recently to 161. In addition, the number of Type A recommendations has also increased to 39.



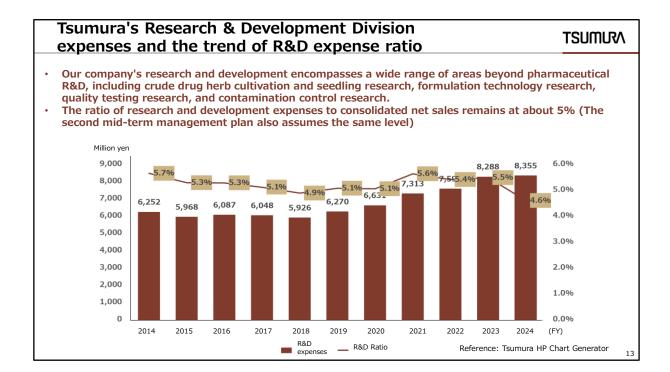
I will explain the contribution of drug-fostering research to sales.

First, this is the trend of the total sales volume of TSUMURA prescription Kampo formulations. Drug-fostering research has been promoted, and a threefold increase in quantity has been confirmed.



In the previous slide, I showed a threefold increase on an overall quantity basis.

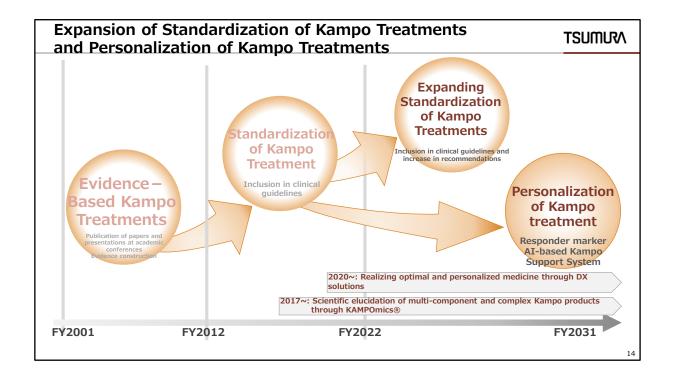
When we compare the growth rates of sales volume between the three drug-fostering prescriptions and all other products, starting from 2004, when drug-fostering research was initiated, it is confirmed that there is a 1.7 times difference in their growth rates.



This graph shows the trend of TSUMURA's research and development expenses.

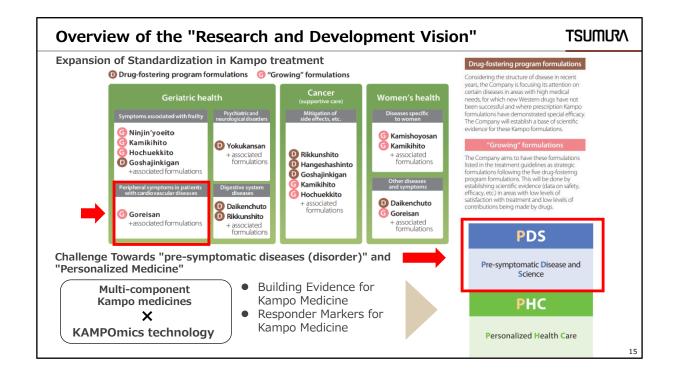
First, our company's research and development covers a wide range of fields beyond pharmaceutical research and development, including crude drug herb cultivation, formulation technology research, and quality testing research.

Within this context, the actual research and development expense percentage has remained within 5% of consolidated sales, and the second mid-term management plan also assumes the same level.



Regarding the standardization of Kampo treatment, we aim to enhance the evidence across various fields and prescriptions, and to further expand it. In addition, we have established KAMPOmics as our proprietary research package by integrating advanced technologies cultivated through prior Kampo research, such as metabolomics and genetics.

Leveraging this KAMPOmics technology as TSUMURA's strength, we will continue to advance the personalization of Kampo treatment and the establishment of the science of pre-symptomatic diseases and disorders.



This is the final slide.

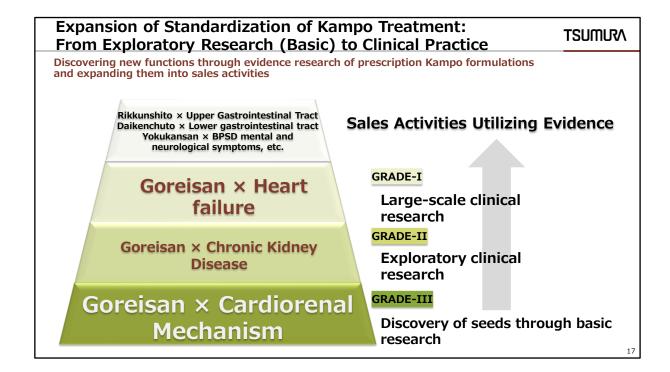
Regarding the expansion of the standardization of Kampo treatment, Ikeda, the head of the Tsumura Kampo Research Laboratories, and Nishi, the head of the Tsumura Advanced Technology Research Laboratories will explain the challenges to "pre-symptomatic diseases and disorders" and "personalized medicine" respectively after this.

Due to time constraints today, we are going to explain only the sections enclosed in the red frame in the slides.

Domestic research and development activities: A new challenge for the treatment (of health issues) of cardiorenal diseases with Goreisan Head of TSUMURA Kampo Research Laboratories Yoshiki Ikeda

I'm Ikeda from the Tsumura Kampo Research Laboratories.

I will speak on the theme of domestic research and development activities titled "A new challenge to the treatment of cardiorenal diseases with Goreisan."



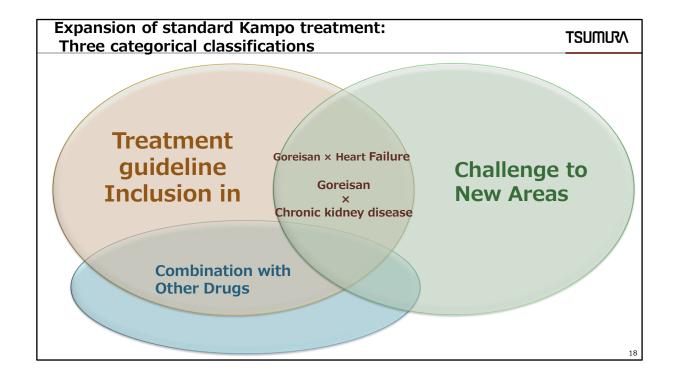
First, regarding the efforts to expand the standardization of Kampo treatments.

We aim to expand the standardization of Kampo treatments in the fields of geriatrics, cancer supportive care, and women's health.

As shown in this pyramid, we proceed with the idea of moving from discovery of seeds through basic research (GRADE-III) to exploratory clinical studies (GRADE-II), and then to larger-scale studies (GRADE-I).

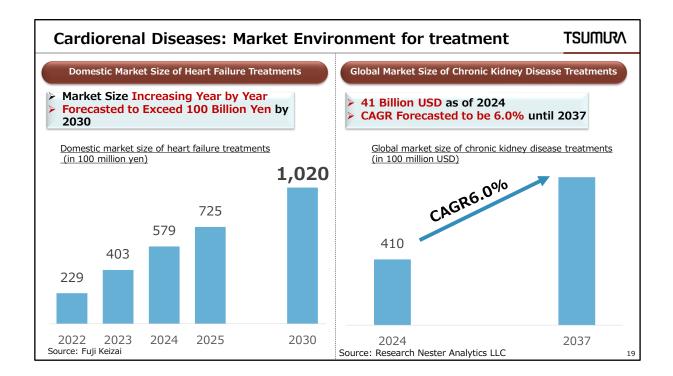
This time, I will talk about the heart-kidney mechanism of Goreisan (GRADE-III), chronic kidney disease treated with Goreisan (GRADE-II), and heart failure treated with Goreisan (GRADE-I).

As you may know, it takes 5 to 10 years to progress from GRADE-III, II to GRADE-I.

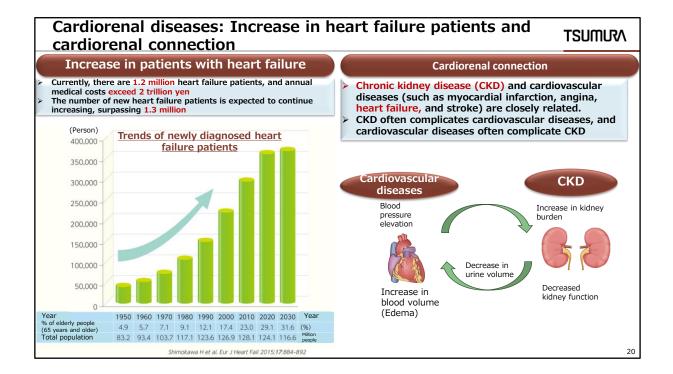


Our research is divided into three areas. The first is the challenge of inclusion in existing diagnostic treatment guidelines, the second is the challenge of expansion through combination with other drugs in anticancer treatment, and the third is the challenge of applying it to new fields (uses that have not been seen before) within the scope of indications.

Especially for cardiovascular and renal diseases, which I'll talk about today, we are challenging the inclusion of Goreisan in existing treatment guidelines and its entry into new fields (unseen uses).

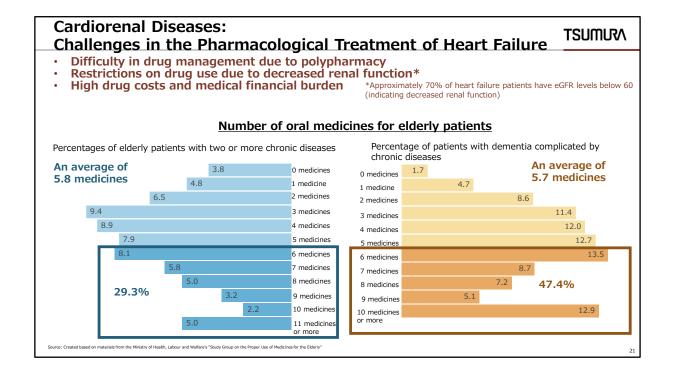


I'm going to talk about the marketability of drugs for cardiovascular and renal disease treatment. First, the market size of drugs for heart failure in Japan has been steadily increasing since 2022, and is expected to reach the 100 billion yen range by 2030. Also, the market size of drugs for chronic kidney disease is expected to grow globally until 2037, and the domestic market is said to have a similar trend. In other words, the markets for drugs for cardiovascular and renal disease are expanding.



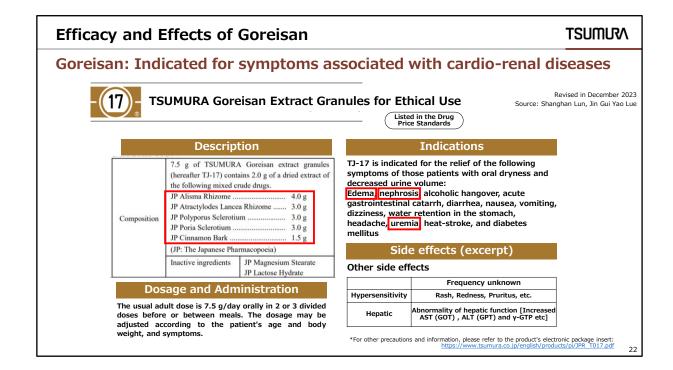
Currently, there are 1.2 million heart failure patients in Japan, and it is said that the number of new patients will increase to exceed 1.3 million in the future. Annual medical expenses exceed 2 trillion yen. Heart failure has a close relationship with the kidneys, which is called the cardiorenal syndrome.

When blood pressure rises in the heart, it puts a burden on the kidneys, leading to impaired kidney function. As a result, urine volume decreases, blood volume increases, and the elevation of blood pressure accelerates. This vicious cycle is the cardiorenal syndrome.



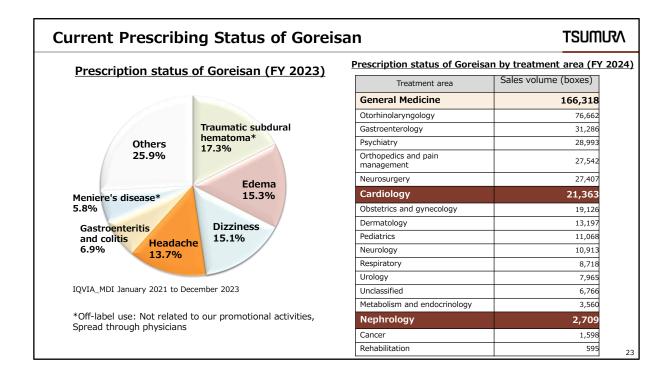
Elderly patients with heart failure face numerous challenges. One issue is that elderly people often have polypharmacy, meaning they take many oral medications.

Patients with dementia, elderly individuals with two or more chronic diseases, and those with heart failure are also considered to fall into this category, as they take an average of 6 medications, making management difficult due to polypharmacy. Furthermore, as mentioned earlier about the cardiorenal syndrome, it is said that about 70% of heart failure patients have impaired renal function, which imposes restrictions on drug use. Additionally, due to polypharmacy, there are new drugs that are more expensive than Kampo medicines, leading to a financial burden in terms of drug costs and healthcare economics.



Now, I will explain Goreisan.

Goreisan consists of five crude drugs and is a formula indicated for conditions related to cardiovascular and renal diseases.



As for the actual use of Goreisan, it is frequently used for traumatic subdural hematoma. This is an off-label use and has spread not through our company's promotional activities but via doctors. Following that, it is used for edema, dizziness, and headaches.

Compared to the general medicine area, Goreisan is a minor prescription in the cardiovascular and nephrology treatment areas based on the number of prescription boxes.

Goreisan's Potential of Future Market Expansion

TSUMURA

Currently, Goreisan is scarcely used for the treatment of cardiorenal diseases

Heart failure April 2024 - March 2025 (About 500 DPC facilities) MDV data

Patients diagnosed with congestive heart failure: 521,118 people



Among them, patients taking Goreisan: 3,312 people (0.64%)



*Congestive heart failure: Patients with edema or subdural hematoma are excluded.

Chronic kidney disease April 2024 - March 2025 (About 500 DPC facilities) MDV data

Patients diagnosed with renal failure: 594,633 people



Among them, Patients taking Goreisan: 3,034 people (0.51%)

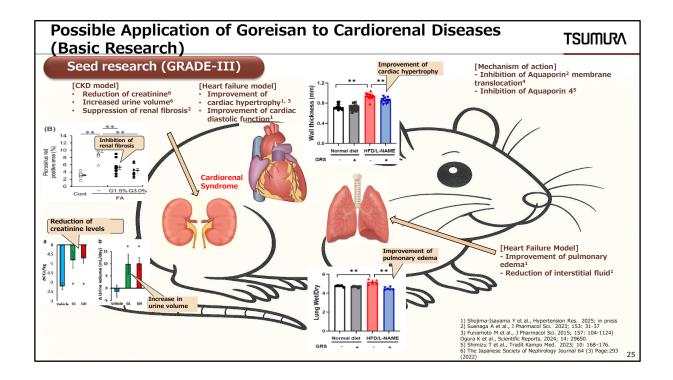


*Renal failure: Patients with edema or subdural hematoma are excluded.

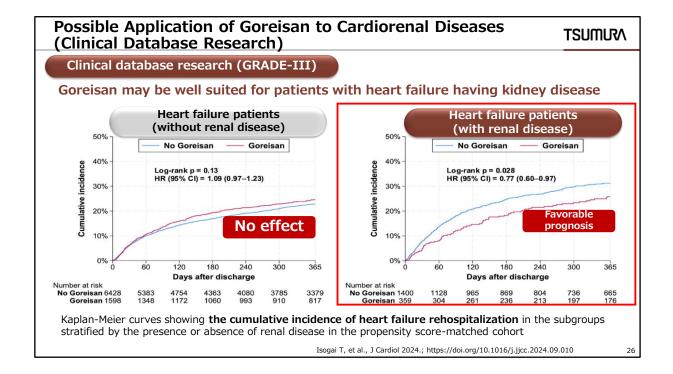
Prescribing could increase significantly depending on research results

24

Based on MDV data from about 500 DPC facilities for FY2024, the rate of heart failure patients taking Goreisan is 0.6% and that of renal failure patients is 0.5%. Currently, sales are over seven billion yen, but depending on the research results in the heart-kidney treatment area, there is potential for an increase in new prescriptions.



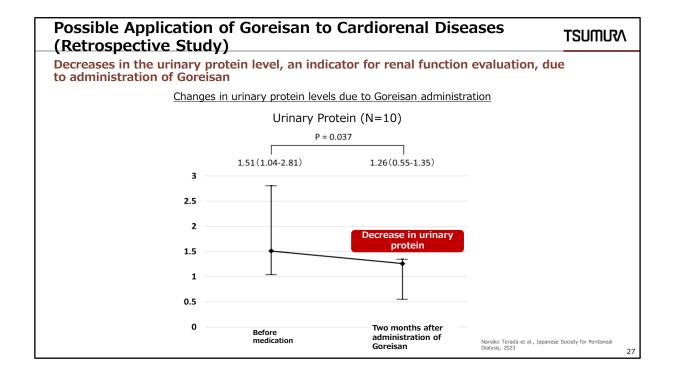
At the beginning, I talked about the pyramid of seed exploration. Goreisan has shown positive results for cardiovascular and renal diseases in basic research, with its mechanism also being clarified. So, I feel it has great potential as a seed.



We examined a study using a database to confirm the clinical effects of Goreisan on patients with heart failure.

Goreisan did not affect the prognosis in heart failure patients without renal disease. But in patients with renal disease, the prognosis improved in terms of the rate of rehospitalization.

We are interested in the compatibility of Goreisan with patients having kidney diseases.



Next, Goreisan was retrospectively examined in patients with chronic kidney disease, and although the number was small, kidney function was examined. By taking Goreisan for two months, the amount of urinary protein, which is an evaluation marker for kidney function, was reduced.

Possible Application of Goreisan to Cardiorenal Diseases (Clinical Research)

TSUMURA

① Possesses basic research and retrospective clinical data that serve as seeds

- Kidney failure model (J. Pharmacol. Sci., 2023)
- Nephrotic syndrome model (under submission)
- Chronic kidney disease (Japanese Journal of Nephrology, 2023)

② Within the scope of indications

• Nephrosis, uremia, edema, diabetes

3 Difficulty with treatment using existing drug (unmet medical needs)

• Establishing its position as a drug for prognostic management in cardio-renal diseases

If symptom reliefs such as dehydration and water balance adjustment, as well as effects like reducing the diuretic load—which places a significant burden on the kidneys—can be clinically proven to reduce readmissions and mortality, there is potential for its contribution in health economics.

28

Goreisan shows interesting results both in basic research for seed exploration and retrospective clinical data for chronic kidney disease.

If Goreisan is clinically proven to alleviate symptoms such as dehydration and fluid balance regulation, there might be a possibility of contributing to medical economics. We are finally moving into the consideration of clinical research (GRADE-I, II).

Large-Scale Clinical Study of Goreisan in Heart Failure (GRADE-I)

TSUMURA

A study to examine the efficacy of additional administration of Goreisan on edema in patients with congestive heart failure (cardiac edema) (GOREISAN-HF Trial)



1. Research Objective

The number of heart failure patients hospitalized in Japan is increasing at a pace of approximately 10,000 per year. To treat this condition, it is important to maintain good control of fluid retention without causing kidney function worsening or electrolyte imbalances and to reduce the frequency of hospitalizations. However, the loop diuretics currently mainly used are less effective.

Therefore, this study aims to evaluate the efficacy of Tsumura Goreisan Extract Granules (for medical use) TJ-17 on edema and the composite endpoint of all-cause mortality and rehospitalization in patients with acute congestive heart failure (cardiac edema).

2. Research Operations Manager: Dr. Hidenori Yaku

Currently Heart Failure Department, Heart Failure and Transplant Division, National Cerebral and Cardiovascular Center/Visiting Researcher at Northwestern University, and previously Kyoto University Hospital

3. Chief Investigator: Dr. Tsuyoshi Kimura

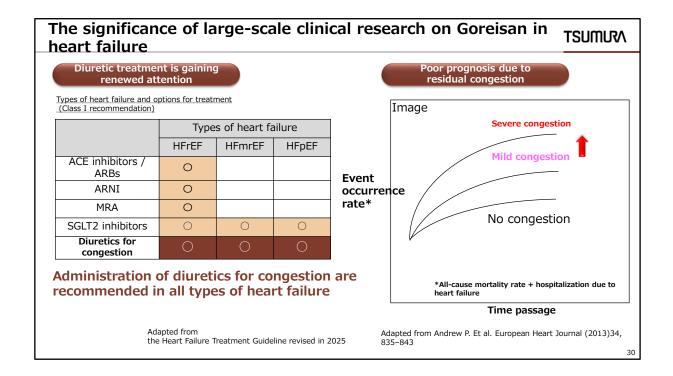
Currently Director of Hirakata Kohsai Hospital, and previously Professor at Kyoto University Hospital

4. Principal Investigator: Dr. Wataru OnoProfessor at Kyoto University Hospital

jRCTs051200101

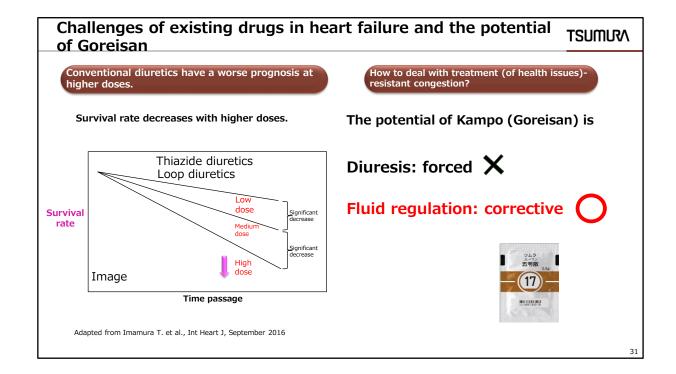
29

This is a large-scale clinical study on heart failure (GRADE-I). It is a study centered at Kyoto University called the GOREISAN-HF Trial, which examines the efficacy of adding Goreisan to congestive heart failure (cardiac edema) patients for edema.



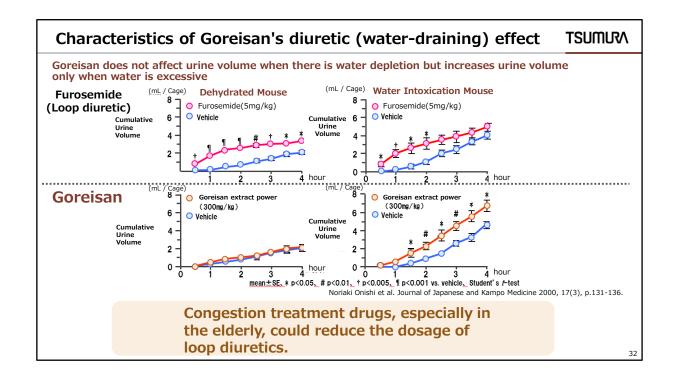
The reason for conducting this research is that diuretics are receiving renewed attention.

The use of diuretics for congestion is agreed upon as a common treatment even in the latest guidelines. It has been evidence-based proven that if congestion remains, the prognosis is poor.



However, with conventional diuretics, the higher the dose, the lower the survival rate. So, how should we approach treatment-resistant congestion? Is there a potential role for Goreisan? Diuretics forcibly discharge fluids.

Kampo includes the concept of "fluid regulation," which essentially means that "fluid regulation" acts as a corrective remediation in the right direction. This is the effect of Goreisan.



The fluid regulation effect of Goreisan can be discussed based on evidence from basic research.

The traditional diuretic furosemide forces an increase in urine output regardless of whether there is fluid in the body or not. On the other hand, Goreisan does not promote urine excretion when fluids are depleted and only promotes urine excretion when there is an excess of fluids. In other words, Goreisan does not affect urine volume in a dehydrated state. A reduction in diuretics dosage is expected.

Indication and Positioning of Goreisan Determined by Investigators Conducting the GOREISAN-HF study

TSUMURA

Chronic congestion management drugs for congestive heart failure (cardiac edema) (to adjust fluid balance and avoid dehydration)

- Despite of no subjective symptoms yet, move towards fluid regulation if a congestive tendency appears
- Despite of no subjective symptoms yet, move towards fluid retention and regulation if there is a tendency toward dehydration

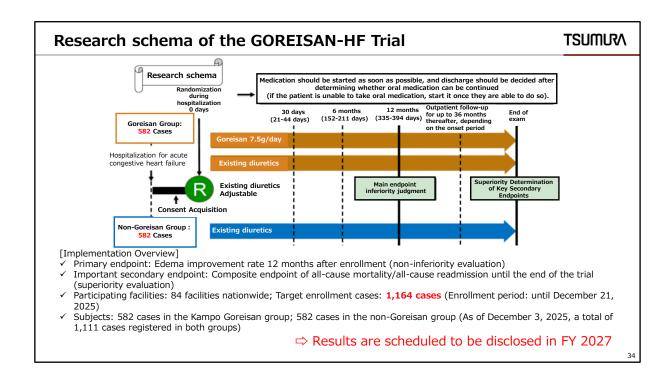
Aspects of patients considered for prescribing Goreisan

- Elderly heart failure patients with mild renal dysfunction without coldness and accompanied by thirst who need management of cardiac edema
- Those with remaining cardiac edema (particularly cases with residual pleural effusion), despite of adding tolvaptan in addition to existing diuretics
- Heart failure patients with a history of hospitalization due to dehydration who need management of cardiac edema

In cases where dehydration, renal dysfunction, and electrolyte abnormalities are less likely to occur, Goreisan will be handy to administer and helpful to <u>manage chronic congestion</u> of the increasing number of elderly heart failure patients <u>in in-home settings or at care centers in the future</u>.

33

The feature of Goreisan, as considered by the investigators who participated in the GOREISAN-HF Trial, is that it is a medication for managing chronic congestion, which may be useful for patients in in-home settings and at care facilities.



The schema of the GOREISAN-HF Trial is such that the baseline existing diuretics are given to both groups, and the evaluation is performed with or without Goreisan.

The target number of cases for this large trial is exceeding 1,000 cases, unprecedented in Kampo research, and the results are expected to be disclosed in FY 2027.

TSUMURA Target in the GOREISAN-HF Trial HFpEF (heart failure with preserved ejection fraction) has a large patient population and low treatment satisfaction. Type of HF **HFrEF HFmrEF** (about half of the elderly patients) Symptoms ± signs Symptoms ± signs Symptoms ± signs Left ventricular ejection Left ventricular ejection 2 fraction Left ventricular ejection fraction ≥ 50% 40-49% Criteria 1. Elevated sodium diuretic peptide levels 2. At least one additional criterion 3 a) Obvious structural heart disease (left ventricular hypertrophy and/or left atrial enlargement) b) Diastolic dysfunction - Angiotensin converting enzyme [ACE] SGLT2 inhibitors (some non-responders existing) inhibitor Treatment Drugs - Angiotensin II receptor blocker [ARB] Loop diuretics → factors worsening prognosis - Mineralocorticoid receptor antagonist Tolvaptan → medication management, high drug cost - Beta blocker **Examining the following effects of Goreisan** - Reduction in rehospitalization and mortality rates - Improvement in QOL - Changes in the amount of loop diuretics used - Renal composite endpoints - Changes in eGFR - Adverse events - Reduction in drug costs

There are three major types of heart failure, and the "diastolic dysfunction type" called the HFpEF type accounts for about half of elderly heart failure patients. Some medications for this type has issues in congestion management, and its treatment options are still limited.

This GOREISAN-HF Trial is a study aimed at obtaining evidence on these matters.

Exploratory Clinical Study of Goreisan for Chronic Kidney Disease (GRADE-II)

TSUMURA



A Randomized, Open-Label, Parallel-Group Comparative Exploratory Clinical Trial of Goreisan for Uremia in Chronic Kidney Disease Patients Exploratory Clinical Trial (GENERAL Study)

jRCTs051230192

[Research Overview]

Principal Medical Institution: Department of Nephrology and two other institutions,

Kobe University Hospital

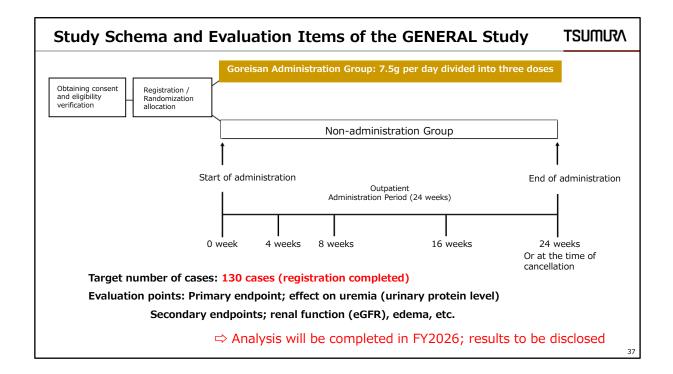
Principal Investigator: Hideki Fujii, Associate Professor

Research Design: Specific Clinical Research (Exploratory Study)

Subjects: Uremic patients with chronic kidney disease aged 18 and older Research Period: From the jRCT publication date to October 31, 2027

36

Next is the clinical research on chronic kidney disease. This study is being conducted mainly by Kobe University.



The research schema applies existing treatment for chronic kidney disease to both groups and evaluates them with or without Goreisan. The target number of cases is 130, which is also a large sample size for Kampo research. The endpoints mainly focus on kidney function.

The registration of 130 cases has already been completed, and the results are scheduled to be disclosed in FY 2026. The results of these two major clinical studies are eagerly awaited.

Challenges to Establishing Kampo (Goreisan) as a Standard Treatment for Cardiorenal Diseases (Expert Comments)

TSUMURA





Diuretics are essential in the cardiovascular treatment area. If Goreisan responders are clearly identified, the demand will increase, and it could become a viable treatment option.

- There isn't a single doctor without issues with loop diuretics.
 There are no cardiologists who do not require diuretics.
- Goreisan is not for acute diuretic effect, but for "chronic congestion management", which means it works as a long-term fluid metabolism balance regulator that does not cause either fluid overload or dehydration.
- · If responders are identified in the GOREISAN-HF trial, the demand for Goreisan will increase.
- Currently, the users of Goreisan is less than 1% of more than 1.2 million heart failure patients. However, it could be used in 20 to 30% of them depending on the trial results.

38

I will introduce comments regarding Goreisan from a heart failure specialist. Diuretics are essential in the cardiovascular treatment area.

If Goreisan responders are clearly identified, the demand will increase, and it could become a viable treatment option. There are no cardiologists who do not require diuretics. Goreisan is a long-term fluid metabolism balance regulator. It was suggested that if responders can be identified in the GOREISAN-HF trial, Goreisan usage in heart failure patients could increase to around 20-30%.

Challenges to Establishing Kampo (Goreisan) as a Standard Treatment for Cardiorenal Diseases (Expert Comments)

TSUMURA



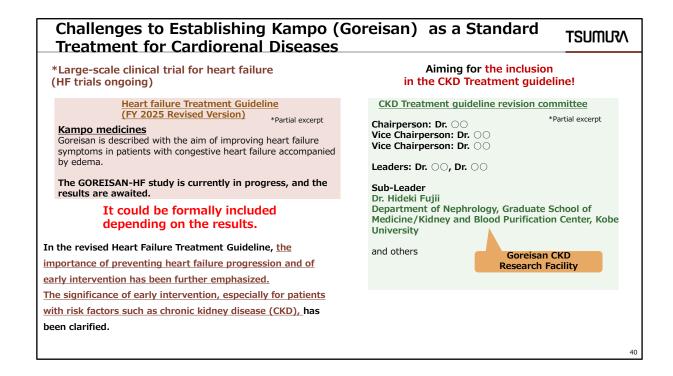
Diuretics are used in the kidney treatment. But when management does not go well, Kampo medicine Goreisan is indispensable. Evidence becomes important.

- Goreisan is used as a third-line drug for the treatment of edema. It is used when fluid management with these diuretics does not go well although, first, loop diuretics, then SGLT2 inhibitors, and RA system inhibitors are used. Goreisan is a medicine that balances fluid without causing dehydration.
- Goreisan is a medicine that can be effective when used long-term. It could help reduce the dosage of other diuretics.
- It can become a medicine to suppress the worsening of kidney function. In the GENERAL Study, as the observation period is short, the suppression of eGFR decline cannot be seen directly. However, it is possible to predict renal function deterioration by calculating the eGFR slope (change). This approach will be adopted for analysis in this study as well. Evidence is the key.

39

Next, I will share the comments on Goreisan from specialists in chronic kidney disease.

Diuretics are used in the kidney field. But when management does not go well, Goreisan is indispensable. Evidence is therefore important for that purpose. Goreisan is a third-line drug for the treatment of edema and is a medicine that balances fluid without causing dehydration. It could help reduce the dosage of other diuretics, and it may serve as a medicine to alleviate worsening of kidney function. Evidence is important in any case.



As we stated at the beginning, we are engaged in activities to establish the position of Kampo as a standard treatment.

One of the strategies we are considering is inclusion in Treatment guidelines. In the Heart Failure Treatment guideline, the implementation of the GOREISAN-HF trial is already mentioned, and depending on the results, we are quite hopeful that the medicine is highly likely to be formally included in the guideline.

Furthermore, this content emphasizes the importance of early treatment intervention and prevention of progression in heart failure, particularly highlighting the significance of early intervention for patients with risk factors such as chronic kidney disease (CKD). We aim for the inclusion of Goreisan in the treatment guideline for chronic kidney disease, and Dr. Fujii from Kobe University, which is the institution where the Goreisan CKD study mentioned earlier is taking place, is also one of the editors. Once the results are out, he will promptly review them.

Possibility of Application of Goreisan to Cardiorenal Diseases (Summary)

TSUMURA

Effectiveness in basic data, elucidation of the mechanism, and the potential in the clinical database have already been demonstrated.

Establishing evidence for the improvement of cardiac and renal functions by Goreisan and its use as a disease management drug could significantly contribute to medical care.

The time has come

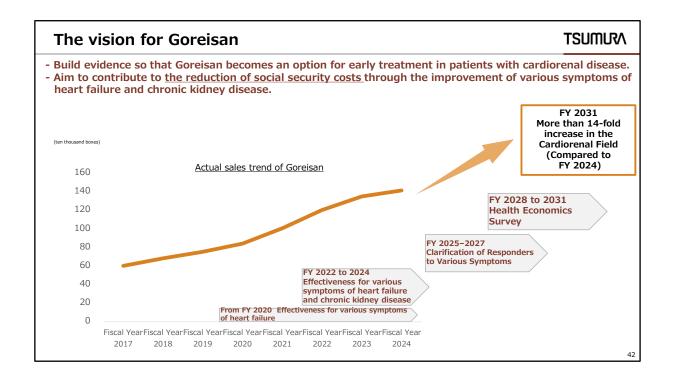
- Deployment in heart failure research and (large-scale) clinical studies (Kyoto University and over 80 other institutions)
- Deployment in clinical studies (Department of Nephrology and two other institutions at Kobe University Hospital)
 - ⇒ Spread it with a new function and efficacy (evidence-based)
 - ⇒ Aim for new listing in treatment guidelines
 - ⇒ Establish Goreisan as a standard treatment

41

To summarize, the effectiveness in basic data, elucidation of the mechanism, and potential in clinical database have already been obtained.

It will be a significant contribution to the healthcare environment, including polypharmacy and medical economics, to establish evidence that Goreisan improves cardiac and renal function and acts as a disease management drug. For that reason, clinical evidence from these two studies are absolutely essential.

We aim to spread it with a new function and efficacy, to newly include it in Treatment guidelines, and to make Goreisan the standard treatment.



This is the Vision that Goreisan aims for. Targeting the 2031 Vision, we aim to contribute to reducing social security costs through the improvement of various symptoms of heart failure and chronic kidney disease with Goreisan.

We aim to increase the number of Goreisan prescriptions in the cardio-renal field to more than 14 times by FY2031, a field that has not been an indication for use until now. We will build evidence to support recommending Goreisan as an option for early treatment of patients with cardio-renal disease in the treatment guideline mentioned earlier. That concludes my explanation.

	TSUMURA
Domestic Research and Development Activities · Proposal of New Treatment (of health issues) Methods · Challenge in the Field of Pre symptomatic Diseases (Disorders)	-
Head of TSUMURA Advanced Technology Research Laboratories Akinori Nishi	
THE BEST O	F NATURE AND SCIENCE
THE BEST O	F NATURE AND SCIENCE

I'm Nishi from the Tsumura Advanced Technology Research Laboratories.

I will explain our efforts regarding "pre-symptomatic diseases and disorders" and "personalized medicine."

Challenging the Fields of "Pre-symptomatic Diseases (Disorders)" and "Personalized Medicine"

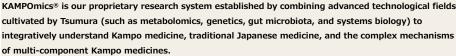
TSUMURA

Challenges identified from the past efforts

- Evaluating efficacy uniformly using Western medicine criteria makes it difficult to showcase the advantages of Kampo medicines.
- The strength of Kampo lies in its selective use, and the patterns based on the unique diagnostic methods of Kampo should be taken into consideration.
- . In actual research, there were types that worked well and types that did not, which affected the results

Differentiation by symptoms, pathologies, and stages

KAMPOmics®





44

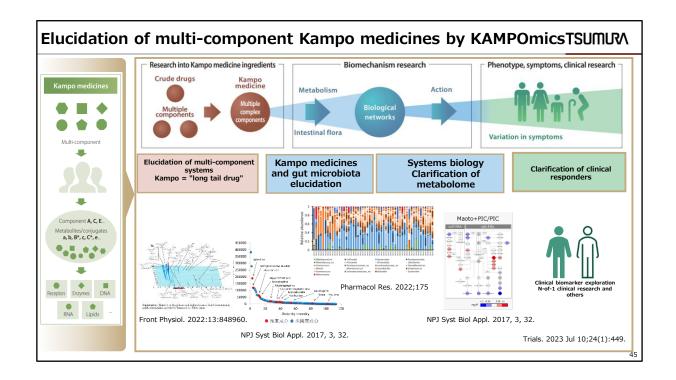
Within the accumulation of evidence for the standardization of traditional Kampo treatment so far, issues have become evident.

For example,

- -Evaluating efficacy uniformly using Western medicine criteria makes it difficult to showcase the advantages of Kampo medicines.
- -The strength of Kampo lies in its selective use, and the patterns based on the unique diagnostic methods of Kampo should be taken into consideration. In actual research, there were types that worked well and types that did not, which affected the results.

With regard to these points, thus far, we have focused on how to scientifically clarify the strengths of multi-component Kampo medicines, which are characterized by differentiated use according to the patient's constitution, symptoms, pathological states, and stages, and how to deliver the evidence to clinical practice.

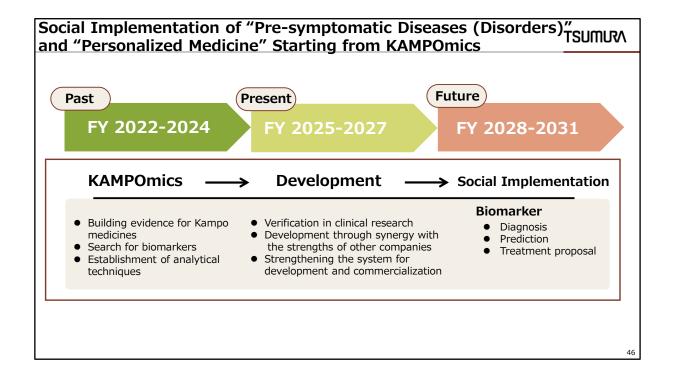
For that reason, we have built a proprietary research system called 'KAMPOmics®' that integrates cutting-edge technologies. From this initiative, we are advancing research and development toward the social implementation of personalized medicine and the science of pre-symptomatic diseases and disorders.



This is the overview of KAMPOmics.

In order to clarify the complex and characteristic mechanisms of action of multi-component Kampo medicines, we start from the identification of the diverse active ingredients they contain. And we work on elucidating the metabolism of Kampo medicine components by intestinal bacteria and the body, the pharmacokinetics, and the interactions between Kampo medicines and the intestinal flora, which has recently been shown to play an important role in human health. And we conduct metabolomic and systems biology analyses to clarify how the various components of Kampo medicines act on complex biological networks and exert their effects.

Then, to investigate the influence of individual constitution on the efficacy of Kampo medicines, we are advancing the search for biomarkers of the actions of Kampo medicines, based on responders participating in clinical trials.



Our company's strengths lie in evidence creation, biomarker exploration, and the establishment of analytical technologies. So, starting with KAMPOmic, we aim to advance development stages through validation in clinical research, leveraging other companies' strengths into development, and strengthening systems for development and commercialization.

As for the social implementation, we aim to realize healthcare for presymptomatic diseases and disorders and personalized medicine by creating biomarkers that enable diagnosis, prediction, and treatment proposals. Today, I will focus on our challenge in the field of healthcare for "pre-symptomatic diseases and disorders".

Challenge in the field of "pre-symptomatic diseases (disorders)" TSUMUN

"Background"

- In Kampo medicine, there are the concept of pre-symptomatic diseases (disorders) and the prescriptions (treatment)
 for them, highlighting the importance of systematically improving pre-symptomatic disease (disorder) conditions, as
 indicated in the Huangdi Neijing.
- Science definition and treatment of pre-symptomatic diseases (disorders) based on evidence have not been established.

"Purpose and significance"

Contributing to the realization of a healthy society by providing diagnosis of pre-symptomatic diseases (disorders) defined based on evidence and methods for improving pre-symptomatic diseases suitable for each individual

"Establishing the science of pre-symptomatic diseases (disorders)"

- Establishing a scientific benchmark for the "pre-symptomatic disease (disorder) state" and comprehensively
 understanding the body's condition as it progresses from pre-symptomatic diseases (disorders) to disease.
- Focusing on research on biomarkers, which serve as indicators that can objectively measure the effects of Kampo medicines prescriptions such as pre-symptomatic treatment, prevention of aggravation, and prevention of relapses.



Focusing on intron retention (IR) as a marker for pre-symptomatic diseases (disorders)

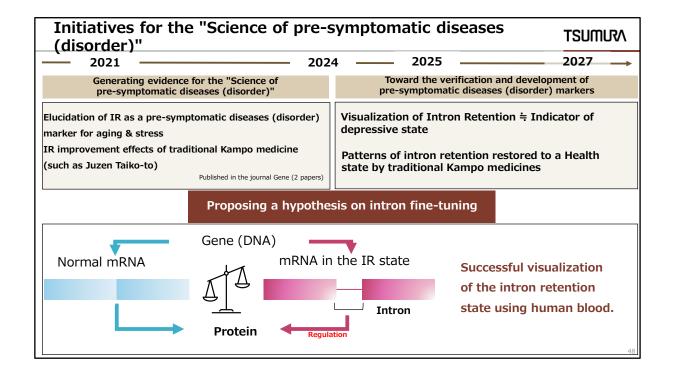
I'll start with the background for the field of healthcare for pre-symptomatic diseases and disorders. In Kampo medicine, there is the concept of "mibyou," meaning pre-symptomatic diseases and disorders and its prescriptions for treatment, emphasizing the importance of systematically improving the pre-symptomatic state.

On the other hand, , their scientific definitions and treatment based on evidence have yet to be established.

We are working to contribute to the realization of a Health-oriented society by providing diagnoses of pre-symptomatic diseases and disorders, defined based on evidence, and methods to improve them tailored to each individual. First, to establish the science of pre-symptomatic conditions, we are trying to create a scientific standard for the "pre-symptomatic state" and to comprehensively understand the body's condition as it progresses from pre-symptomatic states to illness.

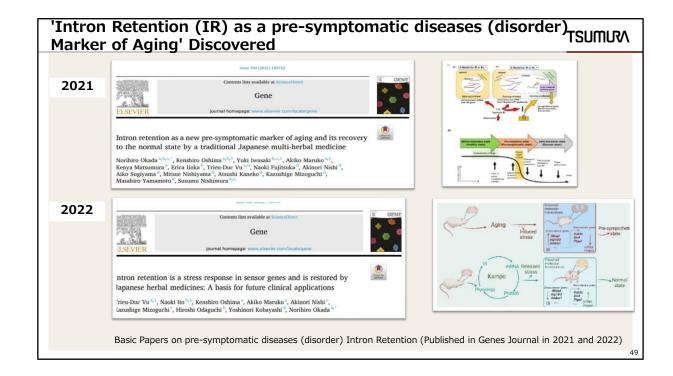
Then, we are making efforts to focus on research into biomarkers, which are objective indicators that can assess the effects of treatments such as Kampo medicines prescriptions on pre-symptomatic treatment, and preventing aggravation and relapses.

Among these, we are particularly focusing on a new marker for presymptomatic diseases disorders called intron retention (IR), which was discovered through joint research with Dr. Okada of the Health Longevity Genome Department at Kitasato University. We are working with the doctors to scientifically verify the diagnostic use of IR and the therapeutic effects of Kampo medicines, aiming to advance these results into development.

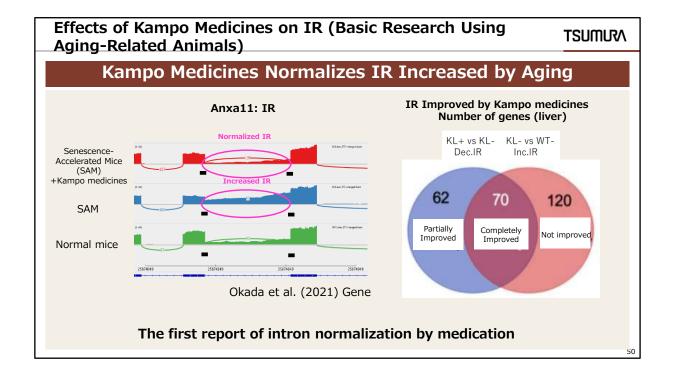


Intron retention is one of the states of mRNA during the process in which genes are translated into proteins, referring to the condition, where gene sequences that are not translated into proteins, are included within the mRNA. Previous research has revealed that this intron retention functions as a regulatory mechanism, and that by capturing changes in this regulatory mechanism, it becomes possible to detect early changes within the body. Our previous research on intron retention, using a senescence-accelerated animal models, showed that the state of intron retention could serve as a pre-symptomatic disease marker for aging and stress.

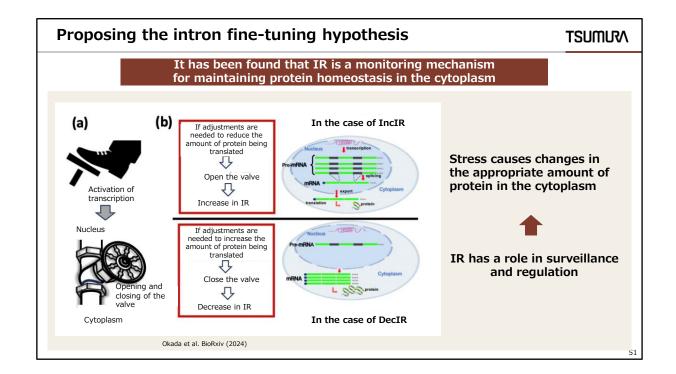
We also clarified that traditional Kampo medicines can improve aging-related intron retention. Furthermore, at the subsequent clinical research stage, we succeeded in visualizing intron retention using human blood, discovering its potential as an indicator of depressive states. We also showed that Kampo medicines restored the pattern of intron retention to a healthy type.



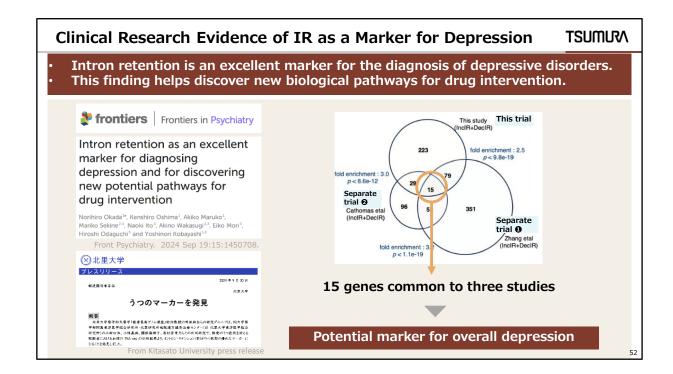
The achievement of discovering that this intron retention (IR) can serve as a pre-symptomatic disease marker for aging has been published in the journal Gene.



Regarding the overview of the research, basic research using senescenceaccelerated mice confirmed that the Kampo medicines (Juzentaihoto) normalizes IR. This is the first report showing that introns can be normalized by medication, indicating a new potential for Kampo medicines.

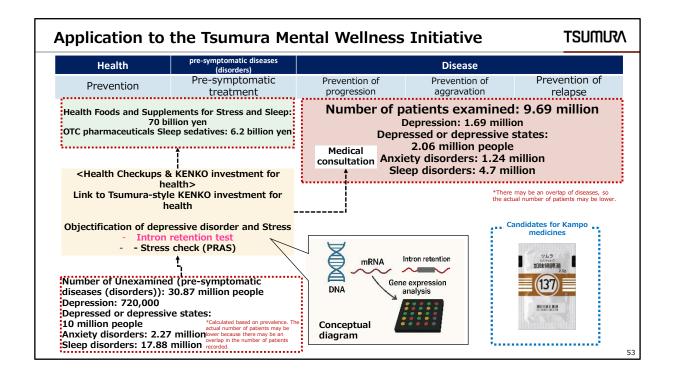


Through such research findings, it has been discovered that IR is a mechanism for monitoring protein levels in the cytoplasm and plays a role in regulating (tuning) changes caused by stress. Thus, from the intron finetuning hypothesis, the physiological significance of IR is gradually being clarified.

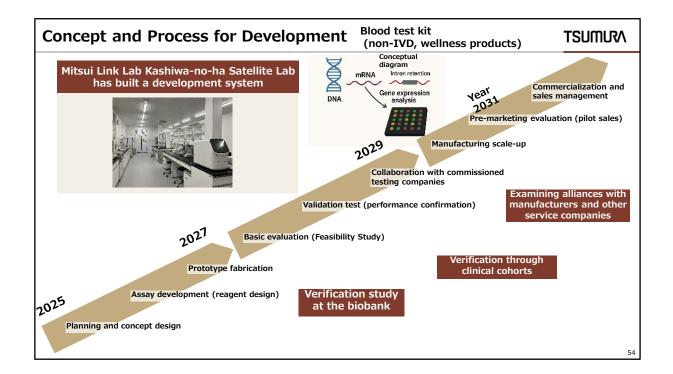


Based on these research findings, the visualization of IR using human blood revealed the potential of intron retention as an indicator of depressive states and demonstrated that the pattern of intron retention recovers to a healthy type when Kampo medicines are used.

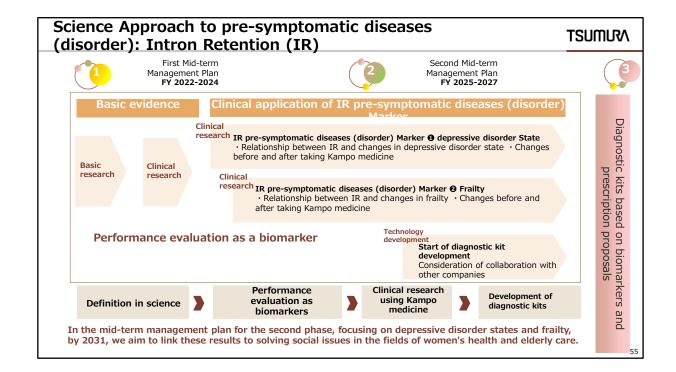
These findings provide clinical research evidence for IR as a marker of depression. Moreover, this study identified genes common to multiple clinical studies, suggesting that IR may become a useful marker for diagnosing depression.



Going forward, we would like to apply these results to the field of mental wellness, where it is said that 30 million people remain untreated, by testing pre-symptomatic depression through intron retention, properly detecting it, and thereby linking it to prevention, early treatment, and full-fledged treatment with Kampo medicine.



Currently, regarding the development of diagnostic kits for pre-symptomatic diseases and disorders, we have built this roadmap and established a system for development at Mitsui Link Lab Kashiwa-no-ha starting this fiscal year. Utilizing this as a hub, we are also considering verification through clinical cohorts and alliances with other companies.



Lastly, in the second mid-term management plan, we will advance the clinical application of IR as markers for pre-symptomatic disease and disorder, focusing on depressive states and frailty, and simultaneously promote the development of technology that combines diagnostic kits with prescription proposals.

Through these measures, we aim to focus on IR and contribute to solving social issues related to the elderly and mental health.

This concludes my explanation.

Next, I would like to invite Yamashita to take over.

TSUMURA

Research and Development Activities Towards
Internationalization • Initiatives and Future Policy for
TU-100 Development in the United States

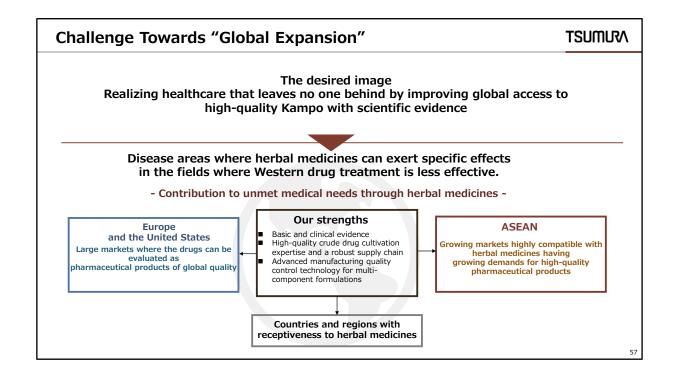
Head of International Pharmaceutical Planning Department **Eriko Yamashita**

TU-100: A development investigational drug made from the same combination of crude drug as Tsumura Daikenchuto for the domestic market.

THE BEST OF NATURE AND SCIENC

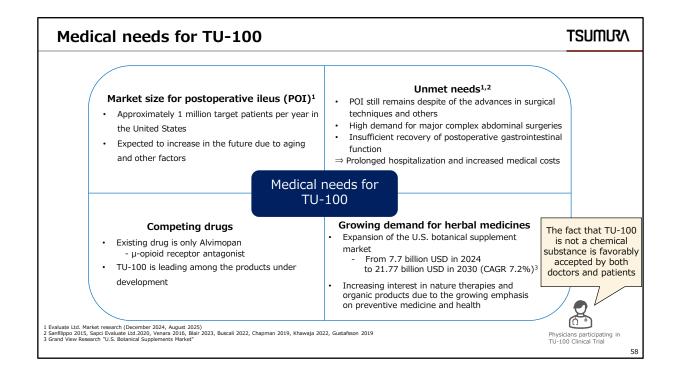
I'm Yamashita from the International Pharmaceutical Planning Department.

As part of our research and development activities toward the internationalization of herbal formulations, I will explain our efforts in developing TU-100 in the United States and our future policies.



Our challenge is to improve global access to high-quality herbal formulations with scientific evidence, thereby realizing healthcare that leaves no one behind.

In other words, leveraging our strengths in "basic and clinical evidence," "high-quality crude drug supply chains," and "advanced manufacturing quality control technologies," we aim to enter the European and American markets with TU-100 as a globally qualified pharmaceutical product. Moreover, we will contribute to meeting with unmet medical needs in the ASEAN region, where there is a high affinity for herbal medicines and expected growth, as well as other countries receptive to herbal medicines. Finally, Head of ~division Imada will explain the overall research portfolio.



I will explain the past efforts and future plans regarding the development of TU-100 for postoperative ileus, or POI for short, in the United States. POI remains an unmet need in the United States, which has an advanced medical environment, and the target patient population of approximately one million people per year is expected to increase with aging.

The existing drug alvimopan has a mechanism of action that directly causes opioid-induced gastrointestinal dysfunction. As the factors involved in postoperative gastrointestinal dysfunction are complex, there is growing expectation for drugs like TU-100 that can approach from a different mechanism of action.

Under these circumstances, TU-100 is leading others in the development phase. Also, the fact that it is a herbal medicine is favorably accepted by both doctors and patients, which serves as a factor supporting its development and market launch.

Transition of U.S. FDA Botanical Drug Development Guidance

TSUMURA

Improvement of the botanical drug development environment

June 2004: Issuance of the first edition of the botanical drug guidance

Guidance for Industry on Botanical Drug Products

> Measures to promote pharmaceutical development of botanical drugs by demonstrating clinical evidence at the same level as low molecular weight synthetic drugs = Focus on IND (Investigational New Drug) application requirements



- Numerous botanical drug manufacturers worldwide have applied for clinical trials and are challenging development in the U.S.
- · Issues unique to botanical drugs, such as quality control and clinical evidence, have become evident

December 2016: Issuance of the revised Botanical Drug Development Guidance

Botanical Drug Development Guidance for Industry

- > Keyword: Totality of the Evidence \Rightarrow Strengthening of quality standardization
 Clarify the evidence in clinical evaluation, chemical and manufacturing control, raw material crude drug management, and biological quality control, and require mutually consistent management and supervision.
- = Focus on NDA (New Drug Application) requirements

59

Furthermore, the development environment for botanical drugs has been established with the issuance of the guidance on botanical drug development by the FDA, the regulatory authority of the United States.

In the 2016 revised version, a method called "Totality of the evidence" was introduced as a quality control strategy unique to botanical drugs. It evaluates the quality of all botanical drugs through a multifaceted approach and defines the path for only high-quality botanical drugs to file new drug approval applications.

Since the revised version was issued, no botanical drugs have been approved, and if a Kampo medicine is approved by the FDA, it would be the world's first case and would represent a breakthrough proving the true value of Kampo medicine.

We are leveraging our accumulated know-how to not only demonstrate efficacy and safety but also to improve quality control technologies and continue challenges to meet expectations both domestically and internationally.

Major results and external opinions of the TU-100 P2T4 trial TSUMUN

Major results of the TU100 P2T4 trial

- · Randomized double-blind placebo-controlled Phase II trial (36 institutions, 402 intestinal resection patients)
- No significant difference in the primary endpoint [time to recovery of gastrointestinal function]
- Significant differences in multiple secondary endpoints [proportion of patients with recovered gastrointestinal function, length of hospital stay, etc.] in the TU-100 7.5g group
- The FDA and U.S. KOL recognized a trend of effectiveness with the daily administration of 7.5g of TU-100
- In October 2025, a paper was published online in the Diseases of the Colon and Rectum (DC&R).

Views of U.S. Key Opinion Leaders (KOL) and others

- Despite relatively short hospitalization periods and other conditions, the TU-100 7.5g group showed a favorable benefit-risk profile.
- A one-day reduction in hospitalization period is clinically significant.
- It was suggested that multiple mechanisms are involved in the effects of TU-100.

FDA's perspective

- There was a trend indicating effectiveness with a daily dose of 7.5g of TU-100.
- · No new safety concerns were identified.

DC&R: Diseases of the Colon and Rectum is a peer-reviewed academic journal published by the American Society of Colon and Rectal Surgeons (ASCRS).

Nedejjkovic, S. S., Silinsky, J. D., Nagle, D., et al. (October 2025). Evaluation of TU-100 (Daikenchuto), a traditional Japanese Kampo medicine, as an adjunct to enhanced recovery after surgery, for acceleration of gastrointestinal recovery after bowel resection: Results of a proof-of-concept, phase 2, randomized, double-blind, placebo-controlled trial. Diseases of the Colon & Rectum. Advance online publication. https://doi.org/10.1097/DCR.000000000000003990

While promoting development in the United States, in May 2024, we completed a large-scale randomized double-blind placebo-controlled Phase 2 trial involving 402 patients who underwent intestinal resection surgery.

The unexpected COVID-19 pandemic created a difficult situation where the periods of hospitalization and administration of the investigational drug were shortened, but in response to the results of this trial, the FDA and US KOL recognized the trend of efficacy with TU-100 7.5g administration.

Furthermore, on October 20, a paper on the P2T4 trial was published in the Diseases of the Colon and Rectum, a peer-reviewed journal influential globally, especially in the field of gastrointestinal surgery mainly in the US and was publicized as evidence in an important area.

TU-100 Development Policy in the United States

TSUMURA

Conduct an additional Phase II trial (TU100P2T5) expanding the target to include longer hospitalization periods and more invasive major abdominal surgeries involving extensive intestinal resection/manipulation.

■ Radical cystectomy ■ Complex abdominal wall reconstruction surgery

Expect clearer effects of TU-100

- Evaluation of efficacy and safety possible with longer TU-100 administration
- Relatively low risk of postoperative complications other than POI, which affect efficacy and safety evaluation
- High-quality and efficient trial operation possible by utilizing high-volume centers

Protocol overview

Target schedule

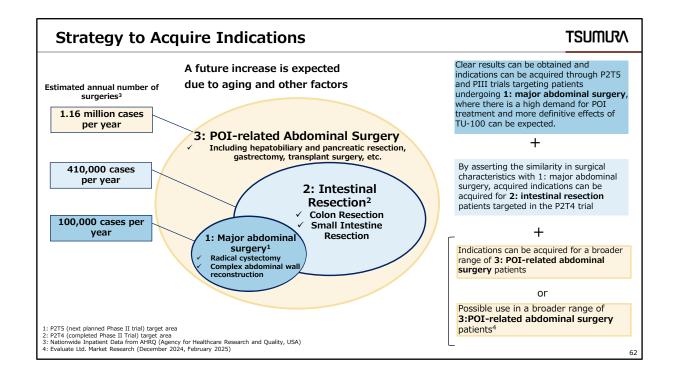
- ✓ Prepare protocol outline based on the TU100P2T4 trial results
- ✓ Additional Phase II trial period: FY 2026–2029
- The FDA agreed to conduct the trial in the above target population and largely agreed with the protocol outline

61

Meanwhile, considering future medical needs, the future policy is to conduct an additional Phase 2 trial targeting major invasive abdominal surgery with higher invasiveness, including longer hospitalization periods and more extensive intestinal resection and manipulation. Specifically, the participants will be those undergoing radical cystectomy or complex abdominal wall reconstruction.

After repeated discussions with key opinion leaders and consultants in the United States and Japan, we concluded that TU-100 can be administered to this group for a longer period, and because the factors affecting the evaluation of efficacy and safety are limited, clearer effects can be expected. The FDA has also agreed to conduct the trial with this trial group.

Furthermore, thanks to a consortium called SUO-CTC, involving more than 500 physicians, which promotes clinical trials for urologic cancer, showing strong interest in this trial and expressing their support for it, smooth preparations for the trial implementation is steadily proceeding. The Phase 2 trial period is planned from fiscal 2026 to fiscal 2029.



Regarding indications, we aim to securely obtain the indications for the trial population shown in item 1, which are patients undergoing major abdominal surgery. Also, as for the patients who received intestinal resection surgery and were the subjects of the previous trial indicated in 2, we plan to obtain indications at the same time based on the similarity of surgical characteristics with major abdominal surgery.

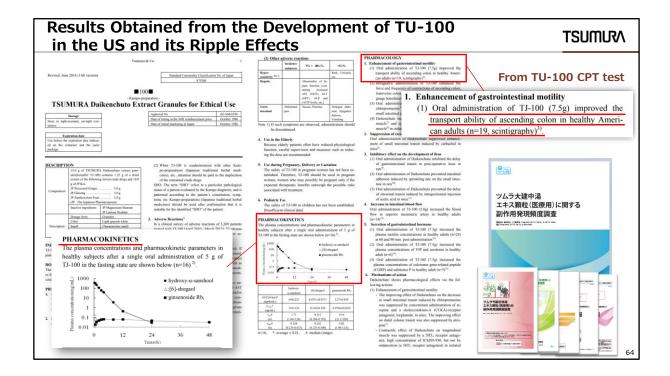
Furthermore, by demonstrating postoperative usefulness through evidence obtained in 1 and 2, we aim to acquire comprehensive indications for a wide range of patients who received POI-related abdominal surgery, including those undergoing hepatobiliary pancreatic resection and gastrectomy. Even if it is difficult, we have confirmed through external market research that there is a possibility of widespread use.

Regarding investment evaluation, various scenarios are regularly examined. At this point, it is predicted that all investment costs, including capital expenditures, can be recovered.

Also, the company's research and development expense ratio against sales is at a level of 5%, which is expected to be maintained even considering the US development costs.

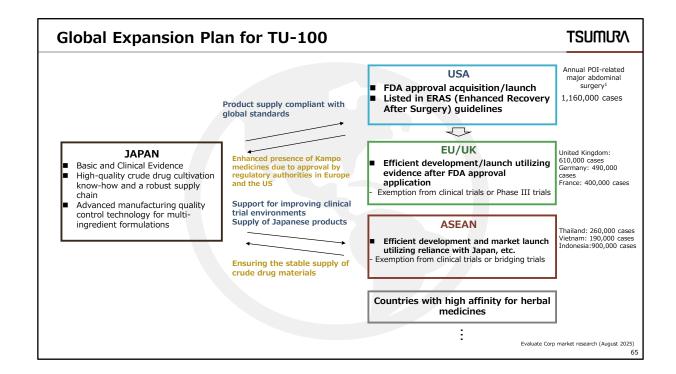
	Results	Ripple effects		
1.	. Clinical trials of safety and efficacy	Obtaining evidence for TU-100 and understanding its pharmacological effects and mechanisms		
2.	. Research on intestinal bacteria	Accumulating know-how in intestinal bacteria research	٦	
3.	. Human blood pharmacokinetics study	Pioneer in applying the same testing methods to herbal extract preparations → Enhancing the package insert		Expansion to application fo other Kampo
4.	. Investigation of frequency of adverse effects	Quantification of safety information about Kampo medicines based on data from 3,000 cases		medicines
5.	. Building the reference data base of crude drugs	Establishment of lot analysis and production processes of crude drug through the measurement of indicator components for management		Quality improvement
6.	. Establishment of quality control system in accordance with global standards	Promotion of PIC/S GMP and GACP compliance in Kampo medicine manufacturing		of Kampo produ

Improvements in quality and evidence through development in the United States not only help in recouping investments directly in the US market but also lead to international technological innovation, which is being applied to other Kampo products.



As an example, the domestic package insert of Daikenchuto contains the results of pharmacokinetics studies and information on clinical trials conducted in the United States.

The survey on the frequency of side effects also started with Daikenchuto triggered by its development in the United States, and it is now applied to other Kampo products, helping to promote their appropriate use.

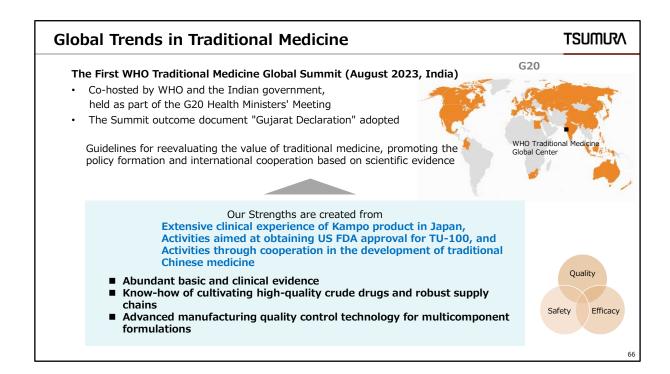


Leveraging the evidence and know-how obtained in the United States, we are also considering the possibility of overseas expansion in the future. POI is an unmet need even in Europe, which has a medical environment similar to that of the United States, and efficient development utilizing U.S. data is expected. In particular, there is a possibility of utilizing preferential regulatory review in the UK.

In the ASEAN region, demand for high-quality pharmaceuticals is increasing alongside economic development, and with a cultural background that deeply trusts traditional medicine, we believe there is a foundation for our products to be accepted.

Also, there are countries that can utilize data from the Japanese Pharmacopoeia, which is expected to create a favorable environment for promoting reliance locally. In addition, some of the crude drugs used in our products are procured from the ASEAN region, which we believe contributes not only to medical care but also to local communities through the cultivation of crude drug herbs.

And within Japan, we hope it will be a good opportunity for the doctors who support the launch in the United States to once again recognize the value of Kampo products acknowledged worldwide.



The concept for the overseas expansion of TU-100 aligns with the direction of WHO's initiative to re-evaluate the value of traditional medicine. At the 1st WHO Traditional Medicine Global Summit held in India in 2023, the "Gujarat Declaration" was adopted, which provided guidelines for re-evaluating the value of traditional medicine, promoting policy-making based on scientific evidence, and fostering international cooperation. Since this summit was held jointly with the G20 Health Ministers' Meeting, it became an important venue to draw political commitment.

In terms of building scientific evidence, it is expected that countries with many achievements, such as China and Japan, will demonstrate leadership. Our company has accumulated a wealth of know-how not only through development in the United States but also through extensive practical clinical use in Japan and activities cooperating in the development of traditional Chinese medicine as part of our China business. We aim to share these strengths globally and contribute to providing the best medical care by integrating traditional medicine and Western medicine.

Next, following the TU-100 development in the United States, we will talk on initiatives in Europe and the ASEAN regions.

	TSUMURA
Research and development activities for globalization Initiatives in Europe and ASEAN regions	
Head of International Pharmaceutical Research Department Hiroshi Degami	

 $\rm I'm$ Degami from the International Pharmaceutical Research Department. I will explain our initiatives in the Europe and ASEAN regions.

Investigator-initiated Clinical Research of Rikkunshito for Functional Dyspepsia (FD) Treatment

TSUMURA

Objective of this Study
Strengthening evidence for domestic doctors through clinical research in Europe (Belgium)
(Inclusion in clinical practice guidelines)

Name of study: Placebo-controlled, randomized, double-blind trial to evaluate efficacy and safety for upper gastrointestinal symptoms in FD patients

Principal Investigator: Professor Jan Tack, KU Leuven, Kingdom of Belgium

- A world-leading expert in the diagnosis and research of FD.
- Chairman of the ROME criteria development organization.
- Highly values the potential of Liu Jun Zi Tang as a treatment for FD.

*ROME Criteria: International Diagnostic Criteria for Functional Gastrointestinal Disorders

68

This study is investigator-initiated clinical research on the effectiveness of Rikkushinto for functional dyspepsia, or FD for short. By promoting this study, we believe it will also contribute to strengthening the evidence in the guidelines.

Professor Jan Tack of KU Leuven, a global leader in the area of FD treatment and research and serves as the General Manager of the organization that established the ROME criteria, which are the global diagnostic standards for functional gastrointestinal disorders, is leading the study.

The trial is a placebo-controlled, double-blind study of Rikkunshito in patients with functional gastrointestinal disorders, specifically functional dyspepsia (FD), conducted at KU Leuven.

This study was realized based on Professor Tack's high evaluation of the usefulness of Rikkunshito in the treatment of FD.

What is Functional Dyspepsia (FD)?

TSUMURA

Definition (From Rome IV, revised in 2016)

Diseases presenting abdominal symptoms mainly centered around the epigastric area, such as epigastric pain or stomach heaviness, which cause patients to feel chronic discomfort, despite the absence of organic, systemic, or metabolic diseases as causes

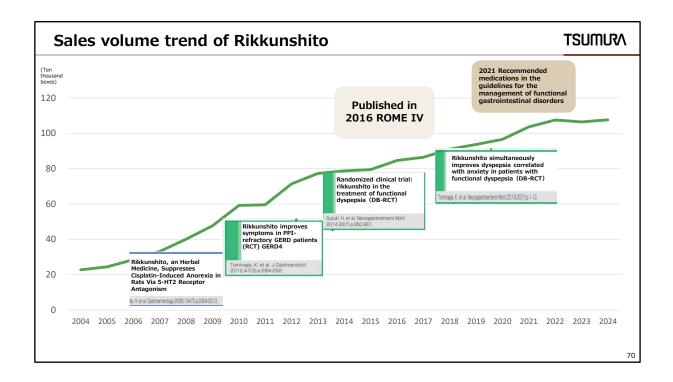
Prevalence (from the Gastrointestinal Functional Disease Guidelines 2021)

- 11-17% in Japan (health checkup receivers)
- Corresponding to 45-53% of hospital visitors complaining upper gastrointestinal symptoms in Japan
- Estimated that one in ten Japanese people are affected.
- Reported prevalence overseas is 11-23% in Europe and 15% in the United States.

69

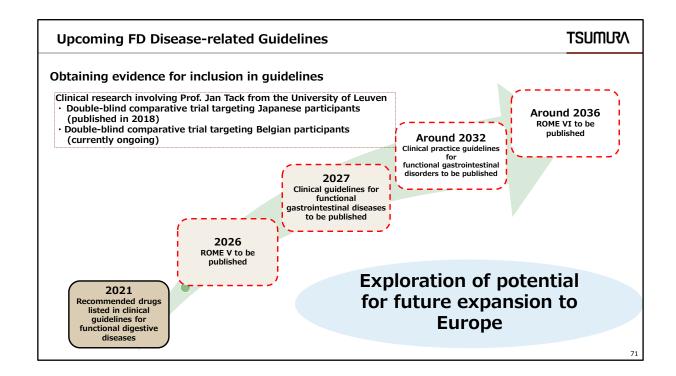
FD is a condition characterized by chronic abdominal symptoms centered around the epigastrium, such as epigastric pain and stomach discomfort, despite the absence of organic, systemic, or metabolic diseases.

The prevalence in Japan is between 11% and 17%, meaning that more than one in ten people are affected. In overseas regions, the prevalence is reported to be approximately 10–20% in Europe and about 15% in the United States. Because the causes and manifestations of symptoms vary from patient to patient, effective treatment tailored to the individual pathologies have not yet been adequately established. Therefore, FD is considered a disease with high unmet medical needs globally. Especially in Europe, concerns about the safety of long-term use of proton pump inhibitors, which are used to treat functional dyspepsia (FD), have been growing, and the number of doctors expecting effectiveness of Rikkunshito is increasing.



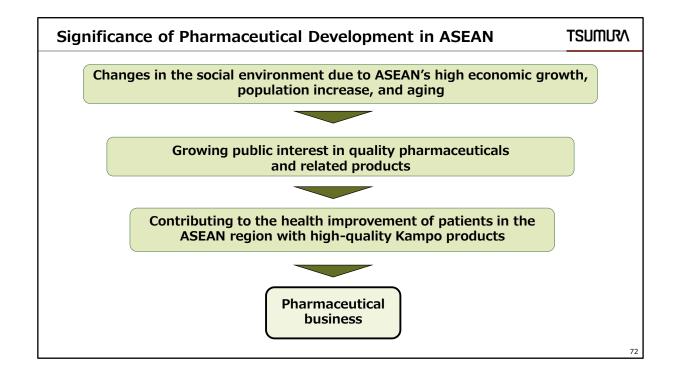
Next, this is a graph showing the trend in the sales volume of Rikkunshito. Rikkunshito began to be promoted as one of the drug-fostering program formulations in 2004, and as a result of focused efforts, its sales volume increased more than fivefold over about 20 years, from 200,000 units to over 1 million units. In the background, it is believed that contributions from basic and clinical research have helped build the evidence.

Furthermore, evidence based on clinical research has led to its inclusion in the Rome diagnostic criteria and the guidelines for functional gastrointestinal disorders, which is thought to have contributed to the increased sales.



This is the upcoming publication schedule for the FD disease-related guidelines. Inclusions in Treatment guidelines require clinical evidence as bases. The clinical research conducted at the KU Leuven that was mentioned earlier is expected to contribute to future inclusions in Treatment guidelines.

We will also consider future development in Europe based on the results of the trial.



Next, I will explain the pharmaceutical development in ASEAN.

In the ASEAN region, while population growth and economic development continue, the social environment is undergoing significant changes due to aging. Amid these changes, people's interest in high-quality pharmaceuticals is increasing. We aim to contribute to the health of patients in the ASEAN region through high-quality Kampo products.

TSUMURA Changes in regulatory environment in ASEAN Japan as a reference country in major countries and regions **Pharmaceuticals** Country In ASEAN countries, the "Reliance System" utilizing Japan's review results has been · Acceleration of pharmaceutical review (2015) Thailand · Reference to the Japanese Pharmacopoeia introduced. (2019) The Simplification of the approval process for Indonesia · Acceleration of pharmaceutical review (2000) pharmaceuticals and medical devices is being promoted. Acceleration of additional review for adaptation Malaysia PMDA Asia Office has been established. · Acceleration of pharmaceutical review (2024) · The penetration of Japanese pharmaceutical · Reference to the Japanese Pharmacopoeia regulations and the use of simplified review Vietnam systems are being promoted in ASEAN **Philippines** · Acceleration of pharmaceutical review (2022) countries.

referenced).

The approval/certification system for medical devices in Japan is recommended by the WHO as a "Global model framework" (a regulatory system to be

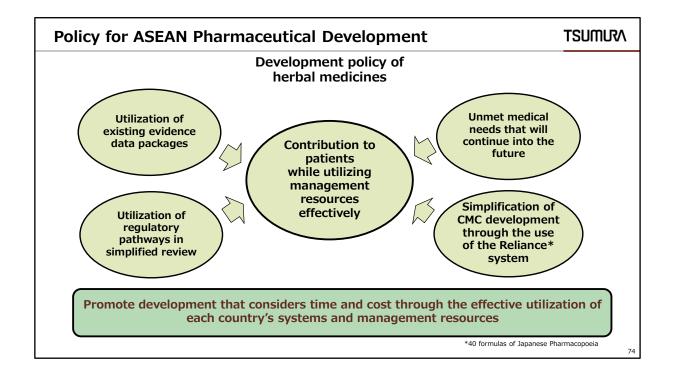
*Excerpted from PMDA "List of major countries and regions for which Japan is a reference country system, etc."

73

In the ASEAN countries, the "Reliance System" utilizing Japan's examination results has been introduced, simplifying the approval process for pharmaceuticals and medical devices.

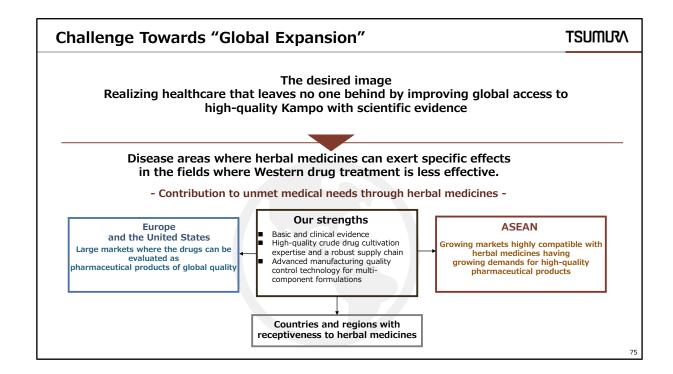
Japan is also promoting the penetration of Japanese pharmaceutical regulations and the facilitation of the simplified review system through the establishment of the PMDA Asia Office and discussions with regulatory authorities in ASEAN countries.

As shown in the table on the right, Japan is a reference country under the system in five countries, including Thailand.



In this situation, the pharmaceutical development policy in ASEAN aims to address unmet medical needs that are difficult to meet with Western medicines by utilizing each country's reliance system and simplified review pathways.

By making full use of the evidence packages cultivated in Japan, we proceed with development in a way that avoids large-scale investments such as capital expenditures, effectively utilizes management resources, and reduces time and cost.



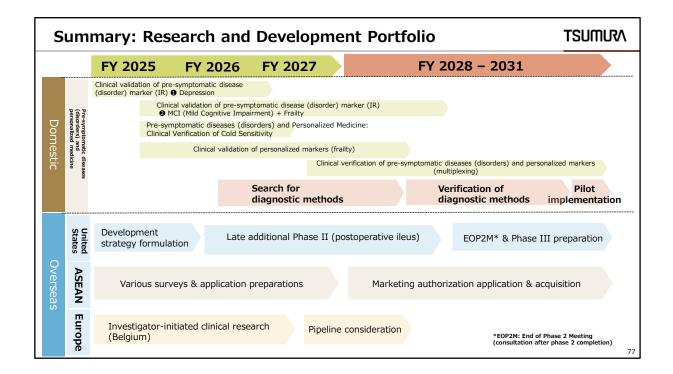
That concludes the explanation of the specific initiatives. We strive to realize healthcare that leaves no one behind by improving global access to high-quality herbal preparations with scientific evidence.

Sı	umi	ma	ry: Research	and Devel	opment	Portfoli	0	Т	SUMURA
			FY 2025 FY	Y 2026	FY 2027		FY 2028 -	FY 2031	
			Clinical: Esophageal and gastric cancer	QOL study (Juzentaihoto)		* QOL: Quality of Life			
			Clinical: NYX* advanced/recurrent colo	n cancer study (Ninjin'yoeito)	*NYX: N injin' y oeito +	Xelox (Ninjin'yoeito + antica	ncer chemotherapy)	
		Ω	Clinical: Colon cancer employment supp	oort study (Hochuekkito)					
		an	Clinical: Thyroid cancer interaction stud	ly (Rikkunshito)					
	Ñ	E E	Clinical: Prostate cancer fatigue study (Ninjin'yoeito)					
	ם	Ÿ	Clinical: Advanced recurrent colorectal	cancer study (Hochuekkito)					
	ᇗ		Clinical: Esophageal and stomach cancer	ICI study (Juzentaihoto)		* ICI: Immune Check			
	tandar		Clinical: ePRO* study, Breast cancer em	ployment support study (Kei	shibukuryogan, etc.)	* ePRO: electronic Pat	tient Reported Outcome		
	ਰ,		Clinical: Insomnia study (Yokukansan)						
	⇉		Clinical: Appetite loss study (Ninjin'yoei	to)					
	é		Clinical: Frailty study (Ninjin'yoeito)						
	₹		Clinical: Frailty study (Kamikihito)						
\sim	Ħ Ħ		Clinical: Stroke recovery rehabilitation s	study (Ninjin'yoeito)					
omestic	atment		Clinical: ASD anxiety study, mental anx	iety (Kamikihito)	* ASD: A ut	ism Spectrum Disorder			
es		Ш				,			
Ę.	(of	ď	Clinical: Dementia anxiety study, menta	* * * * * * * * * * * * * * * * * * * *					
		므	Clinical: CHOTOSAN-HA Trial* Headache	(Chotosan)			* Choto	ousan - Headache	
	9	₹	Clinical: Heart failure nutrition study (R	ikkunshito)					
	health		Clinical: Heart failure rehabilitation stud	ly (Hochuekkito)					
				Side effect incidence su	rvey and pharmacokine	tics test (Goreisan)			
	Si					Medical economic eva	luation (Database study) (Gore	eisan)	
	issue		Clinical: GOREISAN-HF* Trial Heart Failu	ıre (Goreisan)		* GOREISAN-HF: Gore	isan - Heart Failure		
	es		Clinical: GENERAL Study CKD (Goreisan	* GENERAL: GorEi	saN ProspEctive Rando	omized Ev AL uation Stud	ly (GENERAL) 1CKD: Chronic Ki	idnev Disease	
	٣						, , , , , , , , , , , , , , , , , , ,		
		Fe	Clinical: PMS study* (Kamishoyosan)	* PMS: PreMenstru	iai Syndrome				
		3	Clinical: Puerperal depression study (Ka	amikihito)					
		ale	Clinical: Menstrual irregularity study (U	nkeito)					76
		Ü	_ ,, ,				7		76

Here is a summary of the research and development portfolio.

This is the research and development portfolio focusing on the standardization of Kampo treatment.

In addition to the research on Goreisan for the elderly field we explained today, we aim for further standardization of Kampo treatment in the fields of cancer and women's health, as you can see.



Next, the research and development portfolios related to pre-symptomatic diseases and disorders, personalized medicine, and international aspects in the US, ASEAN, and Europe are as shown.

We are challenging ourselves to realize "Tsumura Vision 'Cho-WA' 2031" by expanding the standardization of Kampo treatment, evolving toward personalized Kampo treatment, and scientifically elucidating the field of presymptomatic diseases and disorders.

Leveraging our accumulated expertise, we will accelerate the global expansion of Kampo product formulations, which are multi-component medicines.

That concludes our presentation. Thank you very much.

Inquiries regarding this document

TSUMURA

Corporate Communications Department

Investor Relations Group

investor_madoguchi@mail.tsumura.co.jp

Notes regarding this document

- The information provided in this document includes so-called "forward-looking statements." Whether these
 forecasts can be realized or not depends on various risks and uncertainties. Therefore, please be aware that
 actual results may differ significantly from these forecasts.
- Our business performance and financial position may be affected by changes in regulations regarding healthcare administration, such as healthcare insurance systems and drug prices, imposed by the governments of Japan and other countries, as well as by fluctuations in interest rates and foreign exchange rates.
- If a major product currently on the market were to be discontinued or sales were to decline significantly due to
 product defects, unexpected side effects or other factors, this would have a significant impact on our business
 performance and financial position.
- This document contains information about pharmaceuticals (including products under development), but it is not intended as advertising or medical advice.
- The materials and information provided in this document may be changed, added, or deleted without notice.

78