



March 3, 2025

NEWS RELEASE

Name of Listed Company: TSUMURA & CO.
Listing: TSE Prime Market
Securities code: 4540
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(Progress of Disclosed Matters) Notice of Decision on Matters Relating to Purchase of Treasury Shares

(Acquisition of Treasury Shares pursuant to the Provisions of the Articles of Incorporation as Stipulated in Article 165, Paragraph 2 of the Companies Act)

TSUMURA & CO. (the “Company”) announces that the acquisition period has been finalized today for matters relating to the purchase of treasury shares that were announced in the “Notice of Decision on Matters Relating to Purchase of Treasury Shares (Acquisition of Treasury Shares pursuant to the Provisions of the Articles of Incorporation as Stipulated in Article 165, Paragraph 2 of the Companies Act)” on February 20, 2025. Details are as follows.

Details

Acquisition period From Tuesday, March 11, 2025 to Friday, August 29, 2025

(Note) The period has been finalized because the offer price and other matters have been decided today in conjunction with the sale of the Company’s common shares (the “Offering”) resolved at the meeting of the Board of Directors held on February 20, 2025.

(Reference) Details of the resolution on the acquisition of treasury shares adopted at the Board of Directors meeting held on February 20, 2025

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| (1) | Class of shares to be acquired | Common shares |
| (2) | Total number of shares able to be acquired | 1,465,000 shares (maximum)
(1.91% of total shares outstanding [excluding treasury shares]) |
| (3) | Total value of shares acquired | 5.0 billion yen (maximum) |
| (4) | Acquisition period | From the business day following the delivery date of the Offering, which is determined according to the date on which the offer price for the Offering is determined (any day between Monday March 3, 2025, |

and Wednesday March 5, 2025 (the “Date of Determining Offer Price”)) (the sixth day from the Date of Determining Offer Price), to Friday August 29, 2025

(5) Method of acquisition Purchase on the market of the Tokyo Stock Exchange

(Note) Some or all of the shares may not be acquired, depending on market trends, among other factors.

Notes:

This document is a press release to publicly announce the determination of Matters Concerning Acquisition of the Company's Own Shares and not whatsoever intended to solicit investment or similar activities whether in or outside Japan.

Please be sure to read the prospectus (and its amendments, if any) prepared by the Company before making any investment, and make decisions on the investment for yourself. The stock offering prospectus (and its amendments, if any) can be obtained from the underwriter. In addition, this press release does not constitute the solicitation of securities in the United States. The securities mentioned in the document are not and will not be registered based on the US Securities Act of 1933 (“the US Securities Act”). The US Securities Act does not allow securities to be offered or sold in the US unless the securities are registered pursuant to the US Securities Act or meet the requirements for the exemption from the obligation to register. A public offering of the securities in the US would require disclosure of detailed information about the Company and its management and the Company’s financial statements, as well as the use of a prospectus prepared pursuant to the US Securities Act available from the Company or the seller; however, the securities will not be publicly offered in the US.