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June 11, 2025

Name of Listed Company: TSUMURA & CO.
Listing: TSE Prime Market
Securities code: 4540
URL: <https://www.tsumura.co.jp>
Representative: Terukazu Kato, President, Representative Director and CEO
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Notice Concerning the Status and Conclusion of Share Repurchase

(Share Repurchase in accordance with the paragraph 2 of Article 165 of the Companies Act of Japan)

TSUMURA & CO. (the “Company”) announces the status of the acquisition of treasury stock made as part of the resolution under Article 156 of the Companies Act, applied by reading the terms pursuant to the provision of Paragraph 3, Article 165 of the Act. Details are as follows.

The Company also announces that this repurchase marks the completion of the share repurchase program resolved at the Board of Directors resolution on February 20, 2025.

Details

1. Class of shares repurchased: Common stock
2. Total number of shares repurchased: 530,400 shares
3. Total cost of shares repurchased: 1,971,140,100 yen
4. Acquisition period: Thursday May 1, 2025 to Saturday May 31, 2025
5. Method of repurchase: Purchases on the Tokyo Stock Exchange

(Reference)

1. Details of the resolution concerned with acquisition of its own shares approved at the board of directors meeting held on February 20, 2025

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|--|---|
| (1) Class of shares to be repurchased | Common stock |
| (2) Total number of shares to be purchased | 1,465,000 shares (maximum)
(1.91% of total shares outstanding [excluding treasury shares]) |
| (3) Total cost of purchase | Up to 5.0 billion yen (maximum) |
| (4) Acquisition period | Tuesday March 11, 2025 to Friday August 29, 2025 |
| (5) Method of repurchase | Acquisitions on the Tokyo Stock Exchange |

2. Total number and value of shares repurchased pursuant to the resolution approved at the board of directors meeting held on February 20, 2025 (as of May 31, 2025)

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|--|-------------------|
| (1) Total number of shares repurchased | 1,237,700 shares |
| (2) Total purchase amount | 4,999,977,000 yen |