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May 13, 2026

## NEWS RELEASE

Company name: TSUMURA & CO.  
 Listing: TSE Prime Market  
 Securities code: 4540  
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### Notice Concerning Dividends of Surplus (Increase in Dividend)

TSUMURA & CO. announces that at a meeting of our Board of Directors held today, we resolved to pay dividends from retained earnings as of March 31, 2026, as follows.

This matter is scheduled to be submitted to the ordinary general meeting of shareholders to be held on June 26, 2026.

#### (1) Details of the dividend

	Determined amount	Most recent dividend forecast (November 10, 2025)	Actual results for the previous fiscal year (Fiscal year ended March 31,2025)
Record date	March 31,2026	Same as left	March 31,2025
Dividend per share (yen)	79.00	76.00	68.00
Total amount of dividends	5,947 million yen	-	5,189 million yen
Effective date	June 29,2026	-	June 30,2025
Source of dividends	Retained earnings	-	Retained earnings

#### (2) Reason for revision

Regarding shareholder returns for the fiscal year ending March 2026, we have set the DOE at 3.6% in accordance with our shareholder return policy (target level for FY2031: DOE 5%). As net income attributable to parent company shareholders for the fiscal year ending March 2026 has increased from the earnings forecast announced on November 10, 2025, we will increase the annual dividend by 3 yen per share to 147 yen (68 yen as an interim dividend, and 79 yen as a year-end dividend).

	Dividend per share			
	End of 2nd quarter	Year-end	Total	Consolidated payout ratio
Previous forecast (Announced on November 10, 2025)	Yen 68.00	Yen 76.00	Yen 144.00	% 45.0
Current revision		79.00	147.00	39.4
Results for current period	68.00			
Dividend paid for FY ended March 31, 2025	68.00	68.00	136.00	31.8

Regarding the next dividend, we plan to maintain the DOE at the 3.6% level and pay an annual dividend of 158 yen per share (79 yen as an interim dividend, and 79 yen as a year-end dividend).

(Note) The above earnings forecast has been prepared based on information available as of the date of publication of this document, and actual results may differ from the forecast figures due to various factors in the future.