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September 1, 2026

NEWS RELEASE

Name of Listed Company:	TSUMURA & CO.
Listing:	TSE Prime Market
Securities code:	4540
URL:	https://www.tsumura.co.jp
Representative:	Terukazu Kato, President, Representative Director and CEO
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Notice Regarding the Completion of Acquisition of Shares in YOMEISHU SEIZO CO., LTD., (Progress Report on Disclosure Matters)

TSUMURA & CO. announce that, in connection with the " Notice of Four-Party Master Agreement Between YOMEISHU SEIZO CO., LTD., Reno Co., Ltd, Yuzawa Co., Ltd and TSUMURA & CO. to Take YOMEISHU SEIZO CO., LTD. Private, Implement Its Corporate Restructuring, etc., and Proceed with Acquisition of Shares by TSUMURA & CO. and Signing of Share Transfer Agreements between Reno Co., Ltd, Yuzawa Co., Ltd and TSUMURA & CO." which was published on February 25, 2026, the series of procedures have been completed, and as of today, our company has acquired all of the shares of YOMEISHU SEIZO CO., LTD. (hereinafter, " YOMEISHU SEIZO ") from Yuzawa Co., Ltd.
Through this transaction, we will combine our strengths in the field of prescription Kampo product with YOMEISHU SEIZO’s knowledge and brand value in "Healthcare (Yojo)," thereby accelerating growth in the OTC pharmaceuticals and healthcare field. At the same time, by enhancing our health support functions in the areas of preventive care and healthcare (Yojo), and contributing to the well-being state of mind and body for each individual, we aim to realize the value creation outlined in our long-term management vision, “TSUMURA VISION ‘Cho-WA’ 2031,” through treatment, prevention, and healthcare(Yojo).

1. Outline of the YOMEISHU SEIZO (as of September 1, 2026)

(1)	Name of company	YOMEISHU SEIZO CO., LTD.,
(2)	Location	16-25 Nanpeidai-cho, Shibuya-ku, Tokyo
(3)	Representative	Yasushi Nakagawa, President and Representative Director
(4)	Business description	Business related to the manufacture and sale of Yomeishu and other products.

2. The status of shares owned before and after acquisition, the number of shares acquired, the acquisition price, and the acquisition date.

(1)	Number of shares held before the transfer	0 shares (ownership percentage: 0.0%)
(2)	Number of shares acquired	6 shares
(3)	Number of shares held after the transfer	6 shares (ownership percentage: 100.0%)
(4)	Acquisition price	6.8 billion yen (Note 1)
(5)	Acquisition date	September 1, 2026

Note 1: The acquisition price may fluctuate based on price adjustments derived from the financial statements as of the acquisition date, as well as transaction costs and similar expenses.

3. Impact on business performance
We expect to incorporate the impact of this matter into our consolidated financial results starting from the second quarter of the fiscal year ending March 2027. In addition, the impact of this matter on our consolidated financial performance for the fiscal year ending March 2027 is currently under review. We will promptly announce it once disclosure becomes possible in the future.